

①Profile

	Group Company	2018	2019	2020	2021
Revenue (¥ 10billion)	Total consolidated	19,305	19,413	18,495	18,216
	Kirin Beer	6,681	6,650	6,322	6,383
	Kirin Beverage	2,848	2,888	2,542	2,466
	Mercian	648	639	621	579
	LION	3	2,998	2,922	2,163
	Myanmar Brewery	262	326	318	193
	Kyowa Hakko bio	—	749	573	530
	Kyowa Kirin※2	3,473	3,058	3,184	3,522
	Other and eliminatio	2,098	2,105	2,013	2,380
Number of Employees ※1	Total consolidated	30,464	31,020	31,151	29,515
	Kirin Holdings	1,073	1,070	1,117	1,156
	Kirin Beer	3,330	3,750	3,665	3,604
	Kirin Beverage	3,615	3,660	3,629	3,568
	Mercian	649	649	664	666
	LION	5,239	5,181	5,534	3,502
	Myanmar Brewery	1,226	1,269	1,299	1,292
	Kyowa Hakko bio	—	2,050	2,065	2,054
	Kyowa Kirin※2	7,242	5,267	5,423	5,752
Other	8,090	8,124	7,755	7,921	

※1 : Figures are as of the end of each period.

※2 : The figure of Kyowa Kirin has excluded Kyowa Hakko Bio since 2019