

# Environmental Data



## Policies on biological resources

From an early stage, the Kirin Group has been pursuing initiatives concerning biological resources, which have a high possibility of being connected to environmental and human rights issues.

After making a Declaration of Support for Biodiversity Conservation in 2010, in 2013, we formulated the Kirin Group's Guidelines on Sustainable Sourcing of Biological Resources and the Action Plan on Sustainable Use of Biological Resources. Black tea leaves, paper and printed materials, and palm oil are specified in the Guidelines and Action Plan as particularly important supplies. After the formulation and announcement of the Kirin Group CSV Commitment in February 2017, we revised the Kirin Group Action Plan on Sustainable Use of Biological Resources and accelerated our initiatives.

## Kirin Group' s Declaration of Support for Biodiversity Conservation

Kirin Group relies on the bounty of nature to make products. We utilize the power and wisdom nature has to offer in conducting its business activities. Because of that, we recognize the importance of conserving biodiversity as business challenges. Kirin Group actively pursues a broad range of activities to protect biodiversity in order to continue offering new joys of "food and well-being" into the future.

#### 1. Kirin Group promotes sustainable use of resources while ensuring conservation of biodiversity The Kirin Group is committed to sustainable use of resources while taking biodiversity into consideration in all of its business activities so that all people around the world may continue to enjoy

2. Kirin Group makes effective use of its technologies

the bounty of nature.

As a company that offers new joys of "food and well-being," the Kirin Group makes effective use of its technologies when conducting business activities to contribute to the sustainable use of resources and protection of biodiversity.

3. Kirin Group works in cooperation with stakeholders

Kirin Group adds a biodiversity perspective to the environmental protection activities which have continuously been engaged in and works in cooperation with customers and local partners to continue conserving biodiversity.

#### 4. Kirin Group properly complies with treaties and laws

Kirin Group complies with treaties, laws and regulations concerning biodiversity and strives to help people enjoy the blessings of biodiversity worldwide.

## Kirin Group' s Guidelines on Sustainable Sourcing of Biological Resources

#### Purpose The purpose of the Guidelines is to present the fundamental principles of the Group so that it can continue to ensure the "sustainable sourcing of biological resources" based on the Kirin Group's Declaration of Support for Biodiversity Conservation.

Applicable scope The Guidelines apply to biological resources procured by the Kirin Group's operating companies in Japan for which the Group has specified that there is risk of illegal deforestation, environmental destruction and such like based on risk assessment performed.

#### Guidelines on Sustainable Sourcing of Biological Resources

Kirin Group procures applicable biological resources based on the following principles.

#### 1. Resources that the Group has confirmed;

not to derive from a plantation developed illegally, to have been produced through appropriate procedures in compliance with the laws and regulations of the areas where the raw material is produced.

- 2. Resources deriving from plantations, forests, etc. that have been certified by credible third parties.
- 3. Resources that have not been produced by entities which are considered to be involved in environmental destructions.\*1

\*1 Reference is currently made to the FSC' s Policy for the Association of Organization with FSC.

## Kirin Group' s Guidelines on Access to Genetic Resources

In order to enjoy the blessings of biodiversity worldwide, it is important to ensure proper management of genetic resources in accordance with the relevant laws and regulations agreed upon by the international community. Given the Nagoya Protocol adopted at COP 10, the Kirin Group established its Group Guidelines on the access to genetic resources and has been operating accordingly.

#### Kirin Group's Principles of Managing Access to Genetic Resources

1. The Group shall respect international agreements concerning biodiversity.

- 2. Access to genetic resources shall be based on prior informed consent of the country providing such resources, and no genetic resources whose backgrounds are unknown shall be carried in or used.
- 3. Use of genetic resources, including fair and equitable sharing of the benefits arising out of their utilization, shall be properly managed in accordance with international treaties.

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## Kirin Group Action Plan for the Sustainable Use of Biological Resources

#### 1. Black Tea

Kirin Company, Limited conducts the following three-step survey and, through annual reviews, is raising the level of sustainability.

Step.1 Specify the tea growers from which to procure black tea leaves.

- Step.2 Evaluate the sustainability\*1 of the specified growers.
- Step.3 Aim to use black tea leaves from those growers with a high level of sustainability.

#### 2. Paper and Printed Materials

Kirin Company, Limited, Kirin Brewery Company, Limited, Kirin Beverage Company, Limited and Mercian Corporation will:

#### Office paper\*2

aim to use only FSC®-certified paper or recycled paper by the end of 2020.

#### Containers and packaging\*3 \*4

1) 6-can packs: aim to use only FSC-certified paper by the end of 2017.

2) Gift boxes: aim to use only FSC-certified paper by the end of 2020.

3) Drink boxes: aim to use only FSC-certified paper by the end of 2020.

4) Cardboard cartons for products: aim to use only FSC-certified paper by the end of 2020.

#### Other

Priority will be given to the use of paper that is FSC-certified, paper made with wood from FSCmanaged forests, paper made from recycled paper, and paper that has been confirmed through supplier surveys as not resulting in the destruction of high conservation value forests<sup>\*5</sup>.

#### 3. Palm Oil\*6

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Operating companies in Japan will use the Book and Claim model in their handling of palm oil used as a primary or secondary ingredient. Book and Claim is a model for the trading of certificates approved by the Roundtable on Sustainable Palm Oil (RSPO).

When the identification of palm oil producers and the direct purchase of sufficient quantities of RSPO-certified palm oil becomes possible, a new, upgraded action plan will be formulated.

#### Notes

\*1 Sustainability of tea in Step 2 will be evaluated according to the status of Rainforest Alliance certification.

- \*2 "Office paper" refers to copy paper, envelopes (excluding non-standard sizes and some industrial-use envelopes), business cards, and printed materials such as company pamphlets.
- \*3 Includes Kirin-Tropicana Inc.
- \*4 Excludes limited-edition products, small-lot product varieties, special shapes, imported products, etc. \*5 HCVF (High Conservation Value Forest), as defined by FSC<sup>®</sup>.
- \*6 Palm oil refers to the oil derived from the fruit of the oil palms, and includes palm kernel oil obtained from their seeds.

Established on February 2013 Revised on February 2017

## The Kirin Group Plastic Policy

#### 1. Promoting recycling of PET bottles

The plastic containers, packaging, and other materials provided by the Kirin Group are mostly PET used for beverage bottles and the Kirin Group has used recycled resin for a part of them. The Kirin Group will promote the recycling of PET bottles by aiming to increase this recycled plastic ratio to 50% by 2027.

The recycling of PET bottles cannot be promoted without an efficient method for collecting highquality used PET bottles. At the Kirin Group, we will proactively work with national and local governments, and industry organizations to create an efficient collection and reuse system for highquality used PET bottles.

#### 2. Efforts to reduce single-use plastic\* and replace it with other materials

Most plastic waste is comprised of what is referred to as single-use plastic. The Kirin Group will make efforts to reduce the single-use plastic provided by its group companies and replace it with other materials. \* Disposable plastic that is used only and not intended for reuse.

#### 3. Improving sustainability of raw materials for PET bottle

Policies on Plastic Policy

At the Kirin Group, we have made continuous efforts to reduce the weight of our PET bottles from the standpoint of reducing our environmental impact. We will keep striving toward even lighter bottles in the future.

In addition, to improve the sustainability of raw materials for PET bottle, we will study the introduction of PET bottle materials derived from inedible plants to reduce our dependence on petroleum resources.

In addition to the above measures, we will proactively participate in educational programs to promote plastic recycling, coastal cleanup activities, and other programs.

Kirin Beverage Company, Limited also supports the Soft Drink Business Plastic Resource Reclamation Declaration 2018 announced last year by the Japan Soft Drink Association, and will take proactive measures to realize the "100% Effective Utilization of PET Bottles by 2030" plan put forth by the industry.

Established on February 2019

# Environmental Strategy

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## Consideration of the Environment in Product Development

## Environmentally Conscious Designs for Containers and Packaging

To further step up conservation of resources and promote activities to reduce environmental impact, the Kirin Group operates on its "Guidelines on Environmentally Conscious Design for Containers and Packaging," which has detailed provisions for what materials may be used and in what combinations. Originally established by Kirin Brewery in 1998, the Guidelines have been widely applied to its entire alcoholic and non-alcoholic beverages business since 2014. In 2019, it was expanded to all Kirin Group companies in Japan, excluding the Pharmaceutical Business.

## 89 LCA Initiatives for Containers

The Kirin Group performs LCA (Life Cycle Assessment)\* on major containers for alcoholic beverages and non-alcoholic beverages whenever necessary. For example, in the case of a glass bottle, we make an assessment by performing calculations in consideration of raw materials used for all parts of the bottle, including the glass, paper for labels, and crown cap, energy used to produce raw materials, and energy associated with recycling after use. We also take into account the product characteristics, unit of purchase by customer at each purchase, major sales store format, projection on collection of empty containers and other relevant factors on a comprehensive basis to select containers.

## Guidelines on Environmentally Conscious Design for Containers and Packaging

#### 1. Purpose

The Kirin Group aims to pass down the bounty of natural environment of our Earth in sustainable form to the future generations and continue providing value to customers and society on the whole. To this end, we comply with the relevant laws and regulations and with the Guidelines on Environmentally Conscious Design for Containers and Packaging in pursuing product development in consideration of the environment and promoting reduction and recycling of wastes in its business activities. By so doing, the Kirin Group aims to realize a society that is based on 100% recycling so as to balance the environmental impact produced by the Kirin Group's value chain with the Earth's ability to supply resources.

#### 2. Basic Concept for Development, Design and Adoption of Containers and Packaging

- (1) In development and design, maintain quality, safety and hygiene of product contents, safety of containers and packaging, and appropriate presentation of product information as prerequisites, and take into account environmental applicability, user-friendliness, transport efficiency and economic performance.
- (2) In adoption, select containers and packaging that meet customers' purchasing and drinking styles, form of selling, and characteristics of product contents.

#### 3. Concept of Caring for the Environment in Development, Design and Adoption of Containers and Packaging

- (1) Strive to reduce the environmental impact associated with containers and packaging throughout the lifecycle, i.e., from procurement to recycling, and keep the impact on the natural environment to a minimum.
- (2) In order to make effective use of resources and contribute to the realization of society that is based on recycling, use materials that are easy to recycle or dispose of and that have minimal environmental impact.
- (3) In order to contribute to realizing a low-carbon society, select materials that require low energy use and that generate minimal greenhouse gas emissions during processes of manufacturing containers and packaging and of transporting products.
- (4) Select materials in consideration of preventing environmental pollution at the stage of disposal.
- (5) Promote the 3R (reduce, reuse, recycle) activities in accordance with the following.

### 4. Guidelines for Promoting the 3Rs (Reduce, Reuse, Recycle)

#### (1) Reduce

- Make efforts to reduce weight of containers and packaging, sales promotion tools, etc. and to reduce the amount of materials used.
   Make efforts to design containers and packaging so that the volume can be reduced as much as possible by folding or crushing them when they are recycled or disposed of.
- 3. Shift to simple packaging, try to eliminate individual pieces of wrapping and outer packaging, and make efforts to keep packaging reasonable.

#### (2) Reuse

1. Make efforts to design containers and packaging so that the number of reuses and refills can be repeated as much as possible. 2. Make efforts to keep the environmental impact associated with reuse and refilling as small as possible.

#### (3) Recycle

- 1. Use single material as much as possible, and when using two or more types of materials, make efforts so as to enable their easy separation.
- 2. Make efforts to use recycled materials and those with high recycling rates.
- 3. Make efforts to adopt specifications and designs that facilitate separated discharge, sorted collection, and material sorting.

Revised on November 18, 2014

## (1) Usage Factors

## **Energy Use Conversion Factors**

|             | Japan                      | Overseas   |  |  |  |
|-------------|----------------------------|--|--|--|--|
| Fuel        | Fuel "Act on Rationalizing |  | <ul> <li>Australia - National Greenhouse Account Factors</li> <li>New Zealand - Measuring Emissions: A Guide for</li> <li>Organisations</li> </ul> |  |  |
|             | Energy Use" Factors        | Other than<br>the above  | "Act on Rationalizing Energy Use" Factors  |  |  |
| Electricity | Used 3.6 (MJ/kWh), which   | n is used by International Energy Agency (IEA) and other organizations |  |  |  |

## Emission factors for GHG Emissions

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|             | Japan   |                         | Overseas  |  |  |
|-------------|---|-------------------------|---|--|--|
| Fuel        | Emission factors from<br>Greenhouse Gas Emissions<br>Calculation and Reporting  | Lion                    | Australia - National Greenhouse Account Factors     New Zealand - Measuring Emissions: A Guide for     Organisations                                  |  |  |
|             | Manual (Ministry of<br>Environment/Ministry of<br>Economy, Trade & Industry)  | Other than<br>the above | Emission factors from Greenhouse Gas Emissions<br>Calculation and Reporting Manual (Ministry of<br>Environment/Ministry of Economy, Trade & Industry) |  |  |
| Electricity | <ul> <li>•Emission factors published by i</li> <li>→If none published: Emission fa</li> <li>the year in question</li> </ul> |                         | dividual power companies<br>ctors by country from IEA's CO <sub>2</sub> Emissions from Fuel Combustion fo   |  |  |

## (2) Calculation boundaries

## Entire Group

| Business  | Company  |
|---|--|
| Japan Beer and Spirits<br>Business              | Kirin Brewery, Kirin Distillery,<br>SPRING VALLEY BREWERY, Eishogen<br>Kirin Brewery (Zhuhai)  |
| Japan Non-Alcoholic<br>Beverages Business       | Kirin Beverage, Shinshu Beverage, Hokkaido Kirin Beverage, Kirin Maintenance Service,<br>each site of Kirin Beverage Service (Hokkaido, Sendai, Tokyo, Chubu, Kansai)<br>Hakodate Daiichi Vending, KIRINVIVAX, Tokai Beverage Service  |
| Oceania Integrated<br>Beverages Business        | Lion   |
| Pharmaceuticals<br>Businesses                   | Kyowa Kirin, KYOWA KIRIN FRONTIER Co., Ltd., Kyowa Medical Promotion Co., Ltd.,<br>Kyowa Kirin plus Co., Ltd., Kyowa Hakko Kirin China Pharmaceutical,<br>Kyowa Kirin Pharmaceutical Research  |
| Other Businesses<br>(all companies<br>included) | Mercian, NIPPON LIQUOR, Daiichi Alcohol, Wine Curation, Myanmar Brewery<br>Interfood, Vietnam Kirin Beverage, Azuma Kirin, Four Roses Distillery<br>Kyowa Hakko Bio, KYOWA PHARMA CHEMICAL, KYOWA ENGINEERING CO.,LTD,<br>BioKyowa Inc., Shanghai Kyowa Amino Acid, Thai Kyowa Biotechnologies Co., Ltd.,<br>Kirin Holdings, Kirin Business Expert, KIRIN BUSINESS SYSTEM,<br>KOIWAI DAIRY PRODUCTS, Kirin Echo, Kirin and Communications, Kirin Engineering<br>Kirin City, Kirin Techno-System, KIRIN GROUP LOGISTICS |

## Breakdown of Calculations by Business

Refer to above "entire Group" calculation boundary table.

## Breakdown of Calculations by Region

| Region         | Company   |
|----------------|---|
| Japan          | Kirin Brewery, Kirin Distillery, SPRING VALLEY BREWERY, Eishogen, Kirin Beverage,<br>Shinshu Beverage, Hokkaido Kirin Beverage, Kirin Maintenance Service,<br>each site of Kirin Beverage Service (Hokkaido, Sendai, Tokyo, Chubu, Kansai)<br>Hakodate Daiichi Vending, KIRINVIVAX, Tokai Beverage Service, Kyowa Kirin,<br>KYOWA KIRIN FRONTIER Co., Ltd., Kyowa Medical Promotion Co., Ltd.,<br>Kyowa Kirin plus Co., Ltd., Kyowa Hakko Bio, KYOWA PHARMA CHEMICAL,<br>KYOWA ENGINEERING CO.,LTD,<br>KOIWAI DAIRY PRODUCTS, Kirin Echo, Kirin and Communications, Kirin Engineering,<br>Kirin City, Kirin Techno-System, KIRIN GROUP LOGISTICS, Mercian, NIPPON LIQUOR,<br>Daiichi Alcohol, Wine Curation, Kirin Holdings, Kirin Business Expert, KIRIN BUSINESS SYSTEM |
| Oceania        | Lion  |
| Southeast Asia | Myanmar Brewery, Interfood, Vietnam Kirin Beverag, Thai Kyowa Biotechnologies Co., Ltd.   |
| Other          | Kyowa Hakko Kirin China Pharmaceutical, Kyowa Kirin Pharmaceutical Research, BioKyowa Inc.,<br>Shanghai Kyowa Amino Acid, Kirin Brewery (Zhuhai), Four Roses Distillery, AZUMA KIRIN  |

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## Calculation boundary of actual emissions against mid-term and long-term GHG emission targets (Scope 1, Scope 2) (P.22, P.25, P.61, P.72, P.99)

| Business                                     | Company   |
|--|---|
| Japan Beer and Spirits<br>Business           | Kirin Brewery, Kirin Distillery, SPRING VALLEY BREWERY, Eishogen  |
| Japan Non-Alcoholic<br>Beverages Business    | Kirin Beverage, Shinshu Beverage, Hokkaido Kirin Beverage,<br>Kirin Maintenance Service, KIRIN Tropicana,<br>each site of Kirin Beverage Service (Hokkaido, Sendai, Tokyo, Chubu, Kansai)<br>Hakodate Daiichi Vending, KIRINVIVAX, Tokai Beverage Service   |
| Oceania Integrated<br>Beverages Business     | Lion  |
| Pharmaceuticals<br>Businesses                | Kyowa Kirin, KYOWA KIRIN FRONTIER Co., Ltd., Kyowa Medical Promotion Co., Ltd.,<br>Kyowa Kirin plus Co., Ltd., Kyowa Hakko Kirin China Pharmaceutical,<br>Kyowa Kirin Pharmaceutical Research   |
| Other Businesses<br>(all companies included) | Mercian, NIPPON LIQUOR, Daiichi Alcohol, Wine Curation, Kyowa Hakko Bio,<br>KYOWA PHARMA CHEMICAL, KYOWA ENGINEERING CO.,LTD, BioKyowa Inc.,<br>Shanghai Kyowa Amino Acid, Thai Kyowa Biotechnologies Co., Ltd.,<br>Kirin Holdings, Kirin Business Expert, KIRIN BUSINESS SYSTEM,<br>KOIWAI DAIRY PRODUCTS, Kirin Echo, Kirin and Communications, Kirin Engineering<br>Kirin City, Kirin Techno-System, KIRIN GROUP LOGISTICS |

## Calculation boundary of actual emissions against mid-term and long-term GHG emission targets (Scope 3) (P.22, P.25, P.61, P.72, P.99)

| Business                                     | Company  |
|--|--|
| Japan Beer and Spirits<br>Business           | Kirin Brewery, Kirin Distillery  |
| Japan Non-Alcoholic<br>Beverages Business    | Kirin Beverage, Shinshu Beverage   |
| Oceania Integrated<br>Beverages Business     | Lion   |
| Pharmaceuticals<br>Businesses                | Kyowa Kirin, Kyowa Hakko Kirin China Pharmaceutical,<br>Kyowa Kirin Pharmaceutical Research  |
| Other Businesses<br>(all companies included) | Mercian, Daiichi Alcohol, Kyowa Hakko Bio, KYOWA PHARMA CHEMICAL,<br>BioKyowa Inc., Shanghai Kyowa Amino Acid, Thai Kyowa Biotechnologies Co., Ltd.,<br>Kirin Holdings, KOIWAI DAIRY PRODUCTS, KIRIN GROUP LOGISTICS |

### Calculation boundary of Scope 3 emissions (P.98)

| Business                                     | Company   |
|--|---|
| Japan Beer and Spirits<br>Business           | Kirin Brewery, Kirin Distillery,Kirin Brewery (Zhuhai)  |
| Japan Non-Alcoholic<br>Beverages Business    | Kirin Beverage, Shinshu Beverage  |
| Oceania Integrated<br>Beverages Business     | Lion  |
| Pharmaceuticals<br>Businesses                | Kyowa Kirin, Kyowa Hakko Kirin China Pharmaceutical,<br>Kyowa Kirin Pharmaceutical Research   |
| Other Businesses<br>(all companies included) | Mercian, Daiichi Alcohol, Myanmar Brewery, Interfood, Vietnam Kirin Beverage,<br>Kyowa Hakko Bio, KYOWA PHARMA CHEMICAL, BioKyowa Inc.,<br>Shanghai Kyowa Amino Acid, Thai Kyowa Biotechnologies Co., Ltd.,<br>Kirin Holdings, KOIWAI DAIRY PRODUCTS, KIRIN GROUP LOGISTICS |

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### Breakdown of business locations subject to water risk assessments (P.41)

| Constituent/Name of<br>Group Company    | Country    | Number of<br>manufacturing<br>plants | Remarks  |
|---|------------|--------------------------------------|--|
| Kirin Brewery                           | Japan      | 8                                    | Sendai, Toride, Yokohama, Nagoya, Shiga, Kobe,<br>Okayama, Fukuoka<br>* Because Kirin Beverage Shiga Plant is attached<br>to Kirin Brewery Shiga Plant, it is included in Kirin<br>Brewery Shiga Plant               |
| Kirin Distillery                        | Japan      | 1                                    | Gotemba  |
| Mercian                                 | Japan      | 1                                    | Yatsushiro   |
| Kirin Beverage                          | Japan      | 1                                    | Shonan<br>* Because Kirin Beverage Shiga Plant is attached<br>to Kirin Brewery Shiga Plant, it is included in Kirin<br>Brewery Shiga Plant   |
| Shinshu Beverage                        | Japan      | 1                                    |  |
| Kyowa Kirin                             | Japan      | 2                                    | Takasaki, Fuji   |
| Kyowa Kirin                             | China      | 1                                    | Kyowa Hakko Kirin China Pharmaceutical   |
| Kyowa Hakko Bio                         | Japan      | 2                                    | Yamaguchi Production Center (Hofu),<br>Yamaguchi Production Center (Ube)   |
| Kyowa Pharma Chemical                   | Japan      | 1                                    | Head office  |
| Koiwai Dairy Products                   | Japan      | 1                                    | Koiwai   |
| BioKyowa Inc.                           | America    | 1                                    |  |
| Shanghai Kyowa Amino Acid               | China      | 1                                    |  |
| Thai Kyowa<br>Biotechnologies Co., Ltd. | Thai       | 1                                    |  |
| Kirin Brewery (Zhuhai)                  | China      | 1                                    |  |
| Interfood                               | Vietnam    | 1                                    |  |
| Vietnam Kirin Beverage                  | Vietnam    | 1                                    |  |
| Four Roses Distillery                   | America    | 2                                    | Lawrenceburg, Cox's Creek  |
| Myanmar Brewery                         | Myanmar    | 1                                    |  |
| Lion                                    | Austraria  | 12                                   | Bentley Milk, Burnie, Canberra,<br>Castlemaine Perkins Brewery, Chelsea Heights,<br>James Boag Brewery,<br>Little Creatures Brewery Fremantle,<br>Morwell, Penrith, Smithfield,<br>Tooheys Brewery, West End Brewery |
|   | Newzealand | 3                                    | Palmerston North, Pride Brewery,<br>Speights Brewery   |

## **Environmental Accounting**

#### Environment conservation costs

(Unit:million yen)

|  |  |        |         |       |                 |       | ,     |
|--|--|--------|---------|-------|-----------------|-------|-------|
| Calara   |  | Invest | ment am | ounts | Expense amounts |       |       |
| Category   | Specific details   | 2017   | 2018    | 2019  | 2017            | 2018  | 2019  |
|  | vation costs to control environmental production and service activity within otal of ①②③ below)  | 1,311  | 763     | 1,243 | 5,971           | 5,499 | 5,854 |
| <ol> <li>Pollution<br/>prevention costs</li> </ol> | Air and water pollution prevention<br>activities, analysis and measurement<br>of air and water quality, etc.   | 1,093  | 533     | 536   | 3,229           | 2,477 | 2,330 |
| ② Global<br>environmental<br>conservation costs    | Solar power generation, CO <sub>2</sub> recovery, energy saving, cogeneration, etc.  | 147    | 215     | 655   | 947             | 828   | 854   |
| ③ Resource<br>circulation costs                    | Reduction of sludge, waste recycling, water recycling, etc.  | 71     | 16      | 53    | 1,795           | 2,195 | 2,669 |
| Upstream /<br>downstream costs                     | Containers and Packaging Recycling<br>Act, Recycling contracting costs   | 0      | 1       | 86    | 40              | 584   | 375   |
| Administration costs                               | Operation of environmental<br>management systems, environmental<br>education, greenification in business<br>sites, etc.                                | 15     | 13      | 35    | 305             | 319   | 300   |
| Research and<br>development costs                  | Container lightweighting, R&D<br>regarding mitigation of environmental<br>load of byproducts, wastewater, etc.   | 24     | 29      | 63    | 105             | 100   | 131   |
| Social activities<br>costs                         | Environmental conservation activity<br>costs such as activities to protect<br>the blessings of water, donations to<br>nature conservation groups, etc. | 3      | 0       | 0     | 95              | 47    | 49    |
| Environmental remed                                | iation costs   | 0      | 0       | 0     | 0               | 0     | 0     |
| Others   |  | 0      | 0       | 131   | 3               | 1     | 186   |
| Total  |  | 1,353  | 806     | 1,559 | 6,520           | 6,550 | 6,895 |

| Economic effect                        | Economic effect (Unit:million ye                       |      |      |      |  |  |  |  |
|--|--|------|------|------|--|--|--|--|
| Items                                  | Details  | 2017 | 2018 | 2019 |  |  |  |  |
| Proceeds from sales of valuables, etc. | Waste recycling, etc.                                  | 851  | 840  | 949  |  |  |  |  |
| Resources saving effects               | Energy saving, waste reduction, resources saving, etc. | 418  | 555  | 591  |  |  |  |  |

#### Calculation boundaries

2017: Kirin (Includes Kirin Brewery, Kirin Beverages, and certain other constituent companies), Kyowa Hakko Kirin,

Kyowa Medex, Kyowa Hakko Bio, KYOWA PHARMA CHEMICAL, Koiwai Dairy Products 2018:Kirin Brewery, Kirin Distillery, Eishogen, Kirin Beverages, Shinshu Beverages, Mercian, Kyowa Kirin, Kyowa Hakko Bio, KYOWA PHARMA CHEMICAL, Koiwai Dairy Products, Kirin

2019 Kirin Brewery, Kirin Distillery, Eishogen, Kirin Beverages, Shinshu Beverages, Mercian, Kyowa Kirin, Kyowa Hakko Bio, KYOWA PHARMA CHEMICAL, Koiwai Dairy Products, Kirin Holdings

Governance and Risk Management

Environmental Strategy

Indicators and Goals

Activity

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## Material Balance

## Material Flow (2019, entire Group)

|             |  | Unit                    | Japan Beer and   | Japan Non-<br>Alcoholic Beverages | Oceania Integrated | Pharmaceuticals | Other Businesses | Total   |         |        |
|-------------|--|-------------------------|------------------|-----------------------------------|--------------------|-----------------|------------------|---------|---------|--------|
|             |  |                         | Spirits Business | Business                          | Beverages Business | Businesses      |                  | 2019    | 2018    | 2017   |
| Substance   |  | thousand t              | 584              | 85                                | 376                | 1               | 385              | 1,431   | 1,484   | 2,452  |
|             |  | %                       | 41               | 6                                 | 26                 | 0.1             | 27               | 100     |         |        |
|             | Raw material                                   | thousand t              | 406              | 36                                | 127                | 0.2             | 320              | 889     | 858     | 1,733  |
|             | Packaging material                             | thousand t              | 178              | 49                                | 249                | 0.6             | 65               | 542     | 626     | 719    |
| Water (free | h water only)                                  | thousand m <sup>3</sup> | 14,470           | 2,211                             | 5,023              | 2,232           | 44,283           | 68,218  | 76,319  | 79,583 |
| water (ires | n water only)                                  | %                       | 21               | 3                                 | 7                  | 3               | 65               | 100     |         |        |
| Water recy  | cling  | thousand m <sup>3</sup> | 2,994            | 341                               | 244                | 22,166          | 95,589           | 121,334 | 124,003 | 61,112 |
| _           |  | TJ                      | 4,029            | 915                               | 2,400              | 642             | 4,645            | 12,630  | 13,081  | 12,972 |
| Energy      |  | %                       | 32               | 7                                 | 19                 | 5               | 37               | 100     |         |        |
| Production  | Alcoholic and non-alcoholic beverages          | thousand kL             | 2,862            | 707                               | 1,528              | 0               | 762              | 5,860   | 5,881   | 5,743  |
| volumes     | Food products/Pharmaceuticals and biochemicals | thousand t              | 9                | 0                                 | 78                 | 0.2             | 84               | 171     | 191     | 188    |
| Wastowato   | r  | thousand m <sup>3</sup> | 11,949           | 1,845                             | 3,996              | 2,002           | 47,596           | 67,387  | 71,747  | 73,563 |
| Wastewate   | 1  | %                       | 18               | 3                                 | 6                  | 3               | 71               | 100     |         |        |
| Greenhous   | e gas emissions                                | thousand t-CO2e         | 232              | 56                                | 229                | 56              | 376              | 949     | 986     | 996    |
| (Scope1+S   | Scope2)  | %                       | 24               | 6                                 | 24                 | 6               | 40               | 100     |         |        |
| NOx         |  | t                       | 138              | 20                                | 213                | 6               | 48               | 425     | 436     | 429    |
| SOx         |  | t                       | 0.3              | 1                                 | 2                  | 0               | 12               | 15      | 19      | 95     |
| Waste proc  | ducts  | thousand t              | 198              | 17                                | 148                | 2               | 106              | 470     | 421     | 427    |
|             |  | %                       | 42               | 4                                 | 31                 | 0.4             | 22               | 100     |         |        |
|             | Volume disposed on site                        | thousand t              | 0                | 0                                 | 0                  | 0               | 2                | 2       | 12      | 35     |
|             | Volume of recycled waste                       | thousand t              | 196              | 17                                | 139                | 2               | 102              | 455     | 402     | 378    |
|             | Final disposed volume                          | thousand t              | 3                | 0                                 | 8                  | 0.1             | 2                | 12      | 8       | 14     |

## Water Resources

Trends in water use volumes and water consumption rate (entire Group)

|      | Water use volume           | Water consu<br>(by sales revenu | <b>Imption rate</b><br>e) (m <sup>3</sup> /million yen) |
|------|----------------------------|---------------------------------|---|
|      | (thousand m <sup>3</sup> ) | Japan standard                  | IFRS  |
| 2015 | 80,625                     | 39                              | _   |
| 2016 | 81,620                     | 42                              | 44  |
| 2017 | 79,583                     | -                               | 43  |
| 2018 | 76,319                     | -                               | 40  |
| 2019 | 68,218                     | -                               | 35  |

## Trend in water use volumes (by business)

(Unit:thousand m<sup>3</sup>)

|   |      | Japan Beer and<br>Spirits Business | Japan<br>Non-Alcoholic<br>Beverages<br>Business | Oceania<br>Integrated<br>Beverages<br>Business | Pharmaceuticals<br>Businesses | Other<br>Businesses<br>(all companies<br>included) | Total  |
|---|------|------------------------------------|---|--|-------------------------------|--|--------|
| 2 | 2015 | 13,101                             | 2,515   | 5,444  | 4,046                         | 55,520   | 80,625 |
| 2 | 2016 | 12,896                             | 2,656   | 5,514  | 3,110                         | 57,443   | 81,620 |
| 2 | 2017 | 13,190                             | 2,341   | 5,469  | 3,047                         | 55,534   | 79,583 |
| 2 | 2018 | 14,049                             | 2,345   | 5,378  | 2,309                         | 52,238   | 76,319 |
| 2 | 2019 | 14,470                             | 2,211   | 5,023  | 2,232                         | 44,283   | 68,218 |

### Trend in water use volumes (by region)

| ( | 'l Init | tho | usand | m3 |
|---|---------|-----|-------|----|
|   |         |     |       |    |

|      | Japan  | Oceania | Southeast Asia | Other  | Total  |
|------|--------|---------|----------------|--------|--------|
| 2015 | 63,292 | 5,444   | 2,317          | 9,573  | 80,625 |
| 2016 | 62,707 | 5,514   | 2,560          | 10,838 | 81,620 |
| 2017 | 61,721 | 5,469   | 2,500          | 9,892  | 79,583 |
| 2018 | 58,120 | 5,378   | 2,811          | 10,011 | 76,319 |
| 2019 | 50,333 | 5,023   | 3,654          | 9,208  | 68,218 |

### Trends in annual water use volumes by water source (entire Group)

|              |                         |                  |   | Fresh water          |             |                                  |        |
|--------------|-------------------------|------------------|---|----------------------|-------------|----------------------------------|--------|
|              | Unit                    | Service<br>water | Rivers<br>(including<br>industrial water) | Underground<br>water | Storm water | Gray water*<br>(Reclaimed water) | Total  |
| 2015         | thousand m <sup>3</sup> | 10,155           | 40,374                                    | 30,067               | 0           | 30                               | 80,625 |
| 2015         | %                       | 13               | 50  | 37                   | 0.0         | 0.0                              | 100    |
| 2016         | thousand m <sup>3</sup> | 9,946            | 41,375                                    | 30,289               | 2           | 8                                | 81,620 |
| 2016         | %                       | 12               | 51  | 37                   | 0.0         | 0.0                              | 100    |
| 2017         | thousand m <sup>3</sup> | 9,765            | 42,150                                    | 27,667               | 1           | 0                                | 79,583 |
| 2017         | %                       | 12               | 53  | 35                   | 0.0         | 0.0                              | 100    |
| 2018         | thousand m <sup>3</sup> | 10,312           | 40,415                                    | 25,592               | 0           | 0                                | 76,319 |
| 2016         | %                       | 14               | 53  | 34                   | 0.0         | 0.0                              | 100    |
| 2010         | thousand m <sup>3</sup> | 10,605           | 35,679                                    | 21,934               | 0           | 0                                | 68,218 |
| 2019         | %                       | 16               | 52  | 32                   | 0.0         | 0.0                              | 100    |
| * Extornally | cupplied grown          | wator            |   |                      |             |                                  |        |

\* Externally supplied gray water

## Trend in water use volumes of Japan Integrated Beverages Business

|        | Unit                    | Kirin Brewery | Kirin Distillery | Kirin Beverage | Shinshu<br>Beverage | Mercian |
|--------|-------------------------|---------------|------------------|----------------|---------------------|---------|
| 2015   | thousand m <sup>3</sup> | 11,104        | 1,274            | 1,309          | 1,205               | 5,041   |
| 2015   | m³/kL                   | 4.9           | 3.3              | 3.4            | 5.4                 | 39.3    |
| 2016   | thousand m <sup>3</sup> | 11,009        | 1,324            | 1,359          | 1,297               | 4,317   |
| 2016 - | m <sup>3</sup> /kL      | 5.0           | 3.1              | 2.9            | 5.2                 | 32.6    |
| 2017   | thousand m <sup>3</sup> | 11,199        | 1,383            | 968            | 1,374               | 3,391   |
| 2017   | m <sup>3</sup> /kL      | 5.3           | 3.2              | 2.2            | 5.2                 | 25.5    |
| 2018   | thousand m <sup>3</sup> | 12,006        | 1,379            | 971            | 1,374               | 3,240   |
| 2016   | m <sup>3</sup> /kL      | 5.3           | 3.1              | 2.1            | 5.3                 | 22.5    |
| 2019   | thousand m <sup>3</sup> | 12,509        | 1,380            | 968            | 1,243               | 2,825   |
| 2019   | m <sup>3</sup> /kL      | 5.3           | 3.1              | 2.2            | 4.8                 | 19.8    |

\* Because Kirin Beverage Shiga Plant is attached to Kirin Brewery Shiga Plant, it is included in Kirin Brewery Shiga Plant

|      | Unit                    |               | Cyclical use   |         |                    |  |  |
|------|-------------------------|---------------|----------------|---------|--------------------|--|--|
|      | Unit                    | Re-used water | Recycled water | Total   | Recycling rate (%) |  |  |
| 2015 | thousand m <sup>3</sup> | 13,508        | 91,386         | 104,894 | 57                 |  |  |
| 2015 | %                       | 12.9          | 87.1           | 100.0   |                    |  |  |
| 2016 | thousand m <sup>3</sup> | 13,386        | 86,180         | 99,566  | 55                 |  |  |
| 2016 | %                       | 13.4          | 86.6           | 100.0   | 55                 |  |  |
| 2017 | thousand m <sup>3</sup> | 15,123        | 90,944         | 106,067 | 57                 |  |  |
| 2017 | %                       | 14.3          | 85.7           | 100.0   | 57                 |  |  |
| 2018 | thousand m <sup>3</sup> | 18,993        | 105,010        | 124,003 | 62                 |  |  |
| 2016 | %                       | 15.3          | 84.7           | 100.0   | 02                 |  |  |
| 2019 | thousand m <sup>3</sup> | 15,901        | 105,433        | 121,334 | 64                 |  |  |
| 2019 | %                       | 13.1          | 86.9           | 100.0   | 04                 |  |  |

Trend in use of recycled water in entire Group manufacturing plants and business locations

### Trend in wastewater volume by destination (entire Group)

|      |                         |              | W                                   | astewater volum                   | e      |        |
|------|-------------------------|--------------|-------------------------------------|-----------------------------------|--------|--------|
|      | Unit                    | Sewage water | Direct release<br>into rivers, etc. | Indirect<br>release into<br>ocean | Other* | Total  |
| 2015 | thousand m <sup>3</sup> | 6,247        | 27,890                              | 36,768                            | 8      | 70,913 |
| 2015 | %                       | 9            | 39                                  | 52                                | 0.0    | 100    |
| 2016 | thousand m <sup>3</sup> | 6,620        | 27,068                              | 37,898                            | 109    | 71,695 |
| 2010 | %                       | 9            | 38                                  | 53                                | 0.2    | 100    |
| 2017 | thousand m <sup>3</sup> | 7,224        | 27,679                              | 38,559                            | 102    | 73,563 |
| 2017 | %                       | 10           | 38                                  | 52                                | 0.1    | 100    |
| 2018 | thousand m <sup>3</sup> | 6,980        | 26,063                              | 38,604                            | 99     | 71,747 |
| 2016 | %                       | 10           | 36                                  | 54                                | 0.1    | 100    |
| 2019 | thousand m <sup>3</sup> | 9,551        | 24,603                              | 33,135                            | 98     | 67,387 |
| 2019 | %                       | 14           | 37                                  | 49                                | 0.1    | 100    |

\* Water sprayed onto forest areas

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## Containers and Packaging

Volume of resources used in containers and packaging

|      | Unit       | Japan Beer<br>and Spirits<br>Business | Japan<br>Non-Alcoholic<br>Beverages<br>Business | Oceania<br>Integrated<br>Beverages<br>Business | Pharmaceuticals<br>Businesses | Other<br>Businesses<br>(all companies<br>included) | Total |
|------|------------|---------------------------------------|---|--|-------------------------------|--|-------|
| 2015 | thousand t | 204                                   | 152   | 281  | 0.4                           | 115  | 752   |
| 2015 | %          | 27                                    | 20  | 37   | 0.05                          | 15   | 100   |
| 2016 | thousand t | 208                                   | 45  | 391  | 0.2                           | 114  | 759   |
| 2016 | %          | 27                                    | 6   | 51   | 0.03                          | 15   | 100   |
| 2017 | thousand t | 219                                   | 51  | 332  | 0.3                           | 117  | 719   |
| 2017 | %          | 30                                    | 7   | 46   | 0.03                          | 16   | 100   |
| 2018 | thousand t | 179                                   | 51  | 281  | 0.2                           | 115  | 626   |
| 2010 | %          | 29                                    | 8   | 45   | 0.03                          | 18   | 100   |
| 2019 | thousand t | 178                                   | 49  | 249  | 0.6                           | 65   | 542   |
| 2019 | %          | 33                                    | 9   | 46   | 0.1                           | 12   | 100   |

### Volume of resources used by container(Major companies in Japan)

|      |                  | Aluminum cans | PET bottles | Glass bottles | Cartons | 6-can packs |
|------|------------------|---------------|-------------|---------------|---------|-------------|
| 2015 | Volume reduction | 18,908        | 9,517       | 792           | 5,364   | 3,758       |
| 2015 | Volumes used     | 70,648        | 58,917      | 32,280        | 109,234 | 15,522      |
| 2016 | Volume reduction | 18,795        | 11,326      | 960           | 6,078   | 3,564       |
| 2016 | Volumes used     | 68,850        | 63,000      | 33,531        | 111,631 | 14,803      |
| 2017 | Volume reduction | 30,031        | 7,710       | 1,332         | 8,792   | 3,444       |
| 2017 | Volumes used     | 66,915        | 60,561      | 31,276        | 102,693 | 14,499      |
| 2018 | Volume reduction | 19,226        | 12,218      | 870           | 5,798   | 3,629       |
| 2010 | Volumes used     | 73,724        | 66,894      | 31,183        | 107,771 | 14,821      |
| 2019 | Volume reduction | 22,975        | 11,998      | 340           | 5,910   | 3,646       |
| 2019 | Volumes used     | 77,912        | 67,747      | 27,844        | 109,526 | 16,716      |

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(Unit:t)

Message from Top Management

\* Reduction volumes are totals for Kirin Brewery and Kirin Beverage, use volumes are totals for Kirin Brewery, Kirin Beverage, and Mercian.

#### (Ref.) Trends in recycling rates of other containers in Japan

The Kirin Group pursues initiatives in cooperation with Japanese industry organizations involved in container recycling.

|               |   | 2014  | 2015  | 2016  | 2017  | 2018  | Target* |
|---------------|---|-------|-------|-------|-------|-------|---------|
|               | Weight of consumed (thousand t)                       | 313   | 332   | 341   | 336   | 331   | -       |
| Aluminum cans | Recycled weight (thousand t)                          | 273   | 299   | 315   | 310   | 309   | _       |
|               | Recycling rate (%)                                    | 87.4  | 90.1  | 92.4  | 92.5  | 93.6  | ≥90     |
|               | Weight of consumed (thousand t)                       | 571   | 486   | 463   | 451   | 439   | _       |
| Steel cans    | Recycled weight (thousand t)                          | 525   | 451   | 435   | 422   | 404   | _       |
|               | Recycling rate (%)                                    | 92.0  | 92.9  | 94.0  | 93.4  | 92.0  | ≥85     |
|               | Sales volume of specified PET bottles<br>(thousand t) | 569   | 563   | 596   | 587   | 626   | _       |
|               | Recycling volume in Japan<br>(thousand t)             | 271   | 262   | 279   | 298   | 334   | _       |
| PET bottles   | Recycling volume outside Japan<br>(thousand t)        | 199   | 227   | 221   | 201   | 195   | _       |
|               | Recycling volume of used PET bottle<br>(thousand t)   | 470   | 489   | 500   | 498   | 529   | _       |
|               | Recycling rate (%)                                    | 82.6  | 86.9  | 83.9  | 84.8  | 84.6  | ≥85     |
|               | Melted weight (thousand t)                            | 1,652 | 1,618 | 1,606 | 1,583 | 1,553 | _       |
| Glass bottles | Cullet usage volume (thousand t)                      | 1,230 | 1,228 | 1,211 | 1,189 | 1,160 | _       |
| Glass DOLLIES | Cullet usage rate (%)                                 | 74.4  | 75.9  | 75.4  | 75.1  | 74.7  | ≥90     |
|               | Recycling rate (%)                                    | 69.8  | 68.4  | 71.0  | 69.2  | 68.9  | _       |

\* Recycling target of 2nd Voluntary Action Plan

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#### State of sale and collection of returnable glass bottles (Kirin Brewery)

|      | Sale volumes(million bottles) | Collected volume(million bottles) | Collection rate (%) |
|------|-------------------------------|-----------------------------------|---------------------|
| 2015 | 248.7                         | 247.1                             | 99                  |
| 2016 | 232.0                         | 232.7                             | 100                 |
| 2017 | 224.6                         | 227.8                             | 101                 |
| 2018 | 205.1                         | 203.2                             | 99                  |
| 2019 | 182.6                         | 182.3                             | 100                 |

\* Total of major returnable bottles (large, medium, small bottles)

\* Kirin Brewery is engaged in the re-use of beer bottles and commercial large draft kegs. With the diversification of containers, the volume of returnable bottles used has fallen, but the collection rate is 99%. Kirin Beverage also uses returnable bottles for Kirin Lemon and other products and has a collection rate of nearly 100%.

## Climate Change

Actual results for Fiscal 2019 marked with 🗹 have received independent assurance by KPMG AZSA Sustainability Co., Ltd.in accordance with International Standard on Assurance Engagements (ISAE) 3000 and ISAE3410.

## Trends in greenhouse gas emissions

Scope 1 (direct emissions) + Scope 2 (indirect emissions from energy use)

Trends in greenhouse gas emissions and emissions intensity (entire Group)

|      | Greenhouse gas (<br>(thousand tC |                 | Greenhouse gas emissions intensity (per unit of sales)<br>(tCO2e/million yen) |      |  |
|------|----------------------------------|-----------------|---|------|--|
|      |                                  | (of which, CO2) | Japan standard  | IFRS |  |
| 2015 | 1,004                            | (1,002)         | 0.49  | -    |  |
| 2016 | 1,012                            | (1,010)         | 0.52  | 0.55 |  |
| 2017 | 996                              | (995)           | _   | 0.53 |  |
| 2018 | 986                              | (983)           | _   | 0.51 |  |
| 2019 | 949 (948)                        |                 | _   | 0.49 |  |

### Trends in greenhouse gas emissions (by business)

|      | Japan Beer and<br>Spirits Business | Japan<br>Non-Alcoholic<br>Beverages<br>Business | Oceania<br>Integrated<br>Beverages<br>Business | Pharmaceuticals<br>Businesses | Other<br>Businesses<br>(all companies<br>included) | Total |
|------|------------------------------------|---|--|-------------------------------|--|-------|
| 2015 | 239                                | 68  | 258  | 73                            | 365  | 1,004 |
| 2016 | 233                                | 70  | 251  | 65                            | 393  | 1,012 |
| 2017 | 231                                | 61  | 247  | 62                            | 396  | 996   |
| 2018 | 232                                | 59  | 235  | 55                            | 405  | 986   |
| 2019 | 232                                | 56  | 229  | 56                            | 376  | 949   |

### Trends in greenhouse gas emissions (by region)

|      |   | Japan | Oceania | Southeast Asia | Other | Total 🗹 |
|------|---|-------|---------|----------------|-------|---------|
| 201  | 5 | 597   | 258     | 32             | 116   | 1,004   |
| 201  | 6 | 593   | 251     | 46             | 122   | 1,012   |
| 201  | 7 | 581   | 247     | 50             | 119   | 996     |
| 201  | 8 | 570   | 235     | 57             | 124   | 986     |
| 2019 | 9 | 520   | 229     | 76             | 124   | 949     |

#### (Unit: thousand tCO2e)

(Unit: thousand tCO<sub>2</sub>e)

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## Trends in greenhouse gas emissions and emission intensities from manufacturing plants

## (a) Kirin Brewery

|      | Greenhouse gas emissions (thousand tCO2e) | Greenhouse gas emissions intensity (kgCO2e/kL) |
|------|---|--|
| 2015 | 197                                       | 88   |
| 2016 | 194                                       | 89   |
| 2017 | 191                                       | 90   |
| 2018 | 195                                       | 85   |
| 2019 | 196                                       | 84   |

\*Greenhouse gas emissions include the greenhouse gas emissions from sold electricity.

## (b) Kirin Beverage

|      | Shonan Plant                              |  |  |  |  |
|------|---|--|--|--|--|
|      | Greenhouse gas emissions (thousand tCO2e) | Greenhouse gas emissions intensity (kgCO2e/kL) |  |  |  |
| 2015 | 28  | 90   |  |  |  |
| 2016 | 31  | 77   |  |  |  |
| 2017 | 28  | 64   |  |  |  |
| 2018 | 27  | 60   |  |  |  |
| 2019 | 26  | 59   |  |  |  |

### (c) Mercian

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|      | Greenhouse gas emissions (thousand tCO2e) |
|------|---|
| 2015 | 26  |
| 2016 | 28  |
| 2017 | 29  |
| 2018 | 30  |
| 2019 | 25  |

## Trends in energy usage (entire Group)

| Energy usage by type                 | 2015    | 2016    | 2017    | 2018    | 2019    |
|--------------------------------------|---------|---------|---------|---------|---------|
| Total usage (TJ)                     | 12,426  | 12,803  | 12,972  | 13,081  | 12,630  |
| Coal (t)                             | 1,403   | 1,758   | 2,294   | 2,339   | 2,079   |
| Gasoline (kL)                        | 4,734   | 3,887   | 3,600   | 3,621   | 4,758   |
| Kerosene (kL)                        | 87      | 166     | 1,466   | 1,399   | 1,342   |
| Diesel oil (kL)                      | 11,399  | 12,242  | 13,790  | 12,611  | 14,965  |
| Heavy fuel oil (kL)                  | 10,544  | 11,674  | 12,475  | 14,006  | 9,430   |
| LPG (t)                              | 2,711   | 2,623   | 3,334   | 3,356   | 3,331   |
| Town gas (thousand Nm <sup>3</sup> ) | 108,465 | 111,648 | 110,950 | 112,987 | 96,747  |
| LNG (t)                              | 0       | 0       | 0       | 0       | 0       |
| Purchased electricity (MWh)          | 780,123 | 818,925 | 811,123 | 811,507 | 777,626 |
| Renewable electricity (MWh)          | 815     | 843     | 23,848  | 31,657  | 31,947  |
| Purchased steam (TJ)                 | 1,963   | 1,979   | 1,925   | 1,886   | 1,599   |
| Other (TJ)                           | 1,680   | 1,662   | 1,771   | 1,811   | 2,413   |

## Breakdown and Trends in Greenhouse Gas Emissions Scope 1 (direct emissions)

## Trends in greenhouse gas emissions from fuel use (by business)

|      | Japan Beer and<br>Spirits Business | Japan<br>Non-Alcoholic<br>Beverages<br>Business | Oceania<br>Integrated<br>Beverages<br>Business | Pharmaceuticals<br>Businesses | Other<br>Businesses<br>(all companies<br>included) | Total |
|------|------------------------------------|---|--|-------------------------------|--|-------|
| 2015 | 158                                | 45  | 82   | 19                            | 87   | 391   |
| 2016 | 159                                | 45  | 77   | 18                            | 101  | 401   |
| 2017 | 164                                | 44  | 74   | 21                            | 103  | 405   |
| 2018 | 168                                | 42  | 74   | 18                            | 110  | 412   |
| 2019 | 169                                | 40  | 72   | 20                            | 108  | 411   |

(Unit:thousand tCO2e)

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## Trends in greenhouse gas emissions from fuel use (by region)

|      | Japan | Oceania | Southeast Asia | Other | Total 🗹 |
|------|-------|---------|----------------|-------|---------|
| 2015 | 254   | 82      | 17             | 37    | 391     |
| 2016 | 259   | 77      | 18             | 47    | 401     |
| 2017 | 266   | 74      | 21             | 44    | 405     |
| 2018 | 271   | 74      | 21             | 46    | 412     |
| 2019 | 264   | 72      | 26             | 48    | 411     |

| l | Breakdown of greenhouse gas emissions in Scope 1(2019) (Unit:thousand tCO26 |                      |      |   |   |                 |
|---|---|----------------------|------|---|---|-----------------|
|   | CO <sub>2</sub>   | D2 CH4 N2O HFCs PFCs |      |   |   | SF <sub>6</sub> |
|   | 410   | 0.4                  | <0.1 | 0 | 0 | 0               |

### Scope3 (other indirect emissions)

(Unit:thousand tCO<sub>2</sub>e)

#### Trends in CO<sub>2</sub> emissions by other parties related to business activities (by business) See P. 91 for calculation boundaries

(Unit: thousand tCO2)

|      | Japan Beer and<br>Spirits Business | Japan<br>Non-Alcoholic<br>Beverages<br>Business | Oceania<br>Integrated<br>Beverages<br>Business | Pharmaceuticals<br>Businesses | Other<br>Businesses<br>(all companies<br>included) | Total |
|------|------------------------------------|---|--|-------------------------------|--|-------|
| 2015 | 1,553                              | 1,037   | 1,314  | 16                            | 642  | 4,561 |
| 2016 | 1,521                              | 1,099   | 800  | 14                            | 767  | 4,200 |
| 2017 | 1,413                              | 1,060   | 1,083  | 15                            | 793  | 4,364 |
| 2018 | 1,483                              | 1,060   | 761  | 14                            | 845  | 4,163 |
| 2019 | 1,569                              | 1,095   | 712  | 13                            | 852  | 4,241 |

### Trends in CO<sub>2</sub> emissions by other parties related to business activities (by region)

See P. 91 for calculation boundaries

|      | Japan | Oceania | Southeast Asia | Other | Total |
|------|-------|---------|----------------|-------|-------|
| 2015 | 3,209 | 1,314   | 0              | 39    | 4,561 |
| 2016 | 3,244 | 800     | 112            | 44    | 4,200 |
| 2017 | 3,081 | 1,083   | 152            | 47    | 4,364 |
| 2018 | 3,145 | 761     | 209            | 48    | 4,163 |
| 2019 | 3,201 | 712     | 284            | 44    | 4,241 |

## Trends in CO<sub>2</sub> emissions\* accompanying transportation volumes and distances (Japan)

|      |   | Kirin Brewery | Kirin Beverage | Mercian | Total     |
|------|---|---------------|----------------|---------|-----------|
| 2014 | Transport volumes<br>(thousand ton kilometer) | 589,483       | 706,443        | 99,654  | 1,395,580 |
| 2014 | CO2 emissions<br>(thousand tons-CO2)          | 49            | 60             | 7       | 116       |
| 2015 | Transport volumes<br>(thousand ton kilometer) | 604,865       | 791,106        | 85,488  | 1,481,459 |
| 2015 | CO2 emissions<br>(thousand tons-CO2)          | 51            | 66             | 8       | 125       |
| 2016 | Transport volumes<br>(thousand ton kilometer) | 641,171       | 830,808        | 87,036  | 1,559,015 |
| 2010 | CO2 emissions<br>(thousand tons-CO2)          | 52            | 71             | 8       | 131       |
| 2017 | Transport volumes<br>(thousand ton kilometer) | 735,996       | 822,256        | 87,904  | 1,646,156 |
| 2017 | CO2 emissions<br>(thousand tons-CO2)          | 55            | 68             | 8       | 131       |
| 2018 | Transport volumes<br>(thousand ton kilometer) | 823,267       | 906,144        | 94,212  | 1,823,623 |
|      | CO2 emissions<br>(thousand tons-CO2)          | 62            | 84             | 8       | 155       |

\* Tally period is April to March of following year for each year. Calculated within the reporting scope of specified consigners, in line with the calculation standards of the Act on Rationalizing Energy Use.

# (Unit: thousand tCO<sub>2</sub>)

Indicators and Goals

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## Scope 2 (indirect emissions from energy use)

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Trends in greenhouse gas emissions from electricity and steam purchases (by business) (Unit:thousand tCO2e)

|      | Japan Beer and<br>Spirits Business | Japan<br>Non-Alcoholic<br>Beverages<br>Business | Oceania<br>Integrated<br>Beverages<br>Business | Pharmaceuticals<br>Businesses | Other<br>Businesses<br>(all companies<br>included) | Total |
|------|------------------------------------|---|--|-------------------------------|--|-------|
| 2015 | 81                                 | 23  | 176  | 54                            | 279  | 613   |
| 2016 | 74                                 | 26  | 174  | 46                            | 292  | 611   |
| 2017 | 67                                 | 17  | 173  | 41                            | 293  | 591   |
| 2018 | 64                                 | 17  | 161  | 37                            | 295  | 574   |
| 2019 | 62                                 | 16  | 157  | 35                            | 268  | 538   |

#### Trends in greenhouse gas emissions from electricity and steam purchases (by region) (Unit:thousand tCO<sub>2</sub>e)

|      | Japan | Oceania | Southeast Asia | Other | Total 🗹 |
|------|-------|---------|----------------|-------|---------|
| 2015 | 342   | 176     | 15             | 79    | 613     |
| 2016 | 334   | 174     | 28             | 75    | 611     |
| 2017 | 315   | 173     | 28             | 75    | 591     |
| 2018 | 299   | 161     | 36             | 79    | 574     |
| 2019 | 256   | 157     | 50             | 76    | 538     |

## Independent Assurance

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The Kirin Group has been receiving independent assurances to ensure the reliability and transparency of information disclosed.

The Kirin Group has engaged an independent third party to provide assurance on the 2019 CO<sub>2</sub> emissions in Scope 1 and 2 from the entire Kirin Group and those in Scope 3 from Kirin Brewery, Kirin Beverage, Mercian and Koiwai Dairy Products. The independent assurance report is shown on (P.111).

### Calculation results of Scopes 1 and 2 for the entire Kirin Group\*1 (2019) 🗹 (Unit:tCO2e/year)

| Scope1  | Scope2  |
|---------|---------|
| 410,875 | 537,858 |

#### Calculation results of Scope 3 for Kirin Brewery, Kirin Beverage, Mercian and Koiwai Dairy Products (2019)

(Unit:tCO2/year)

|    | Scope3 Categories   | Calculation<br>results   | Remarks   |
|----|---|--|---|
| 1  | Products and services<br>purchased                                      | 1,694,074  | Calculated by multiplying the purchased volume of raw materials, etc. by the CO2 emission factors for producing each type of raw material, etc.   |
| 2  | Capital goods   | -  | Not calculated  |
| 3  | Fuel and energy-related<br>activities not included<br>in Scopes 1 and 2 | 42,485   | Calculated by multiplying the purchased volume of fuel or electricity by CO2 emissions factors for each energy type   |
| 4  | Transportation and delivery (upstream)                                  | 325,223  | Calculated by multiplying the shipping volume of products as shipper<br>and the purchased volume of raw materials, etc. by the distance<br>of transportation and then by the CO2 emission factors for each<br>transportation method (the amount of CO2 emissions based on shipping<br>volume of products as shipper is calculated using FY2018 data)  |
| 5  | Waste from<br>operations  | 6,781  | Calculated by multiplying the amount of waste discharged, etc. by the CO2 emission factors for each disposal method   |
| 6  | Business travel   | 1,876  | Calculated by multiplying the number of employees by the annual<br>average distance of transportation and then by the CO2 emission<br>factors for each means of transportation  |
| 7  | Employee commuting  | 5,331  | Calculated by multiplying the number of employees by the annual<br>average distance of transportation and then by the CO2 emission<br>factors for each means of transportation  |
| 8  | Leased assets<br>(upstream)   | -  | Included in Scopes 1 and 2  |
|    | Transportation  |  | Customer: Calculated by multiplying the product sales volume by the CO2<br>emission factors for selling products for each sales method  |
| 9  | and delivery<br>(downstream)  | 794,006  | Vending machines: Calculated by multiplying the estimated power<br>consumption of vending machines in operation by<br>the CO2 emission factor for electricity   |
| 10 | Processing of sold<br>products  | -  | Not applicable  |
| 11 | Use of sold products  | 34,826   | Calculated by multiplying the product sales volume by the estimated power consumption per product unit amount in homes, etc. and by the C02 emission factors for electricity. From 2019, the amount of C02 injected into products is considered as the amount of C02 released to the atmosphere. The amount is calculated based on the products specifications.   |
| 12 | Disposal of sold<br>products  | 57,911   | Calculated by multiplying the amount of containers and packaging<br>disposed by the CO2 emission factors for each type of container and<br>packaging  |
| 13 | Leased assets<br>(downstream)   | -  | Not applicable  |
| 14 | Franchises  | -  | Not applicable  |
| 15 | Investments   |  | Not applicable  |
|    | 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13            | Scopes Categories       1     Products and services<br>purchased       2     Capital goods       3     Fuel and energy-related<br>activities not included<br>in Scopes 1 and 2       4     Transportation and<br>delivery (upstream)       5     Waste from<br>operations       6     Business travel       7     Employee commuting       8     Leased assets<br>(upstream)       9     Transportation<br>and delivery<br>(downstream)       10     Processing of sold<br>products       11     Use of sold products       12     Disposal of sold<br>products       13     Leased assets<br>(downstream) | Scopes Categoriesresults1Products and services<br>purchased1.694,0742Capital goods-3Fuel and energy-related<br>activities not included<br>in Scopes 1 and 242,4854Transportation and<br>delivery (upstream)325,2235Waste from<br>operations6,7816Business travel1,8767Employee commuting5,3318Leased assets<br>(upstream)-9Transportation<br>and delivery<br>(downstream)794,00610Processing of sold<br>products-11Use of sold products34,82612Disposal of sold<br>products57,91113Leased assets<br>(downstream)- |

#### Progress toward Mid-Term Greenhouse Gas Emission Reduction Targets Through SBTs\*2 (2019) See P. 91 for calculation boundaries (Unit:tCO2e)

### Scope1+2

|                          |        | Total   |
|--------------------------|--------|---------|
| Scope1+Scope2            |        | 881,943 |
|                          | Scope1 | 368,169 |
|                          | Scope2 | 513,774 |
| Reduction rate (compared | -8.5%  |         |

### Scope3

|                  |        |   | Total     |
|------------------|--------|---|-----------|
|                  |        |   | 3,982,794 |
|                  | 1      | Products and services purchased                                   | 2,306,915 |
|                  | 2      | Capital goods   | -         |
|                  | 3      | Fuel and energy-related activities not included in Scopes 1 and 2 | 131,069   |
| Upstream         | 4      | Transportation and delivery (upstream)                            | 405,309   |
|                  | 5      | Waste from operations   | 32,549    |
|                  | 6      | Business travel   | 9,406     |
|                  | 7      | Employee commuting  | 14,207    |
|                  | 8      | Leased assets (upstream)  | -         |
|                  | 9      | Transportation and delivery (downstream)                          | 929,11    |
|                  | 10     | Processing of sold products                                       | -         |
|                  | 11     | Use of sold products  | 44,635    |
| Downstream       | 12     | Disposal of sold products   | 109,592   |
|                  | 13     | Leased assets (downstream)  | -         |
|                  | 14     | Franchises  | -         |
|                  | 15     | Investments   | -         |
| n rate (compared | to 201 | 5 base year)  | -12.7%    |

\*1 Methods of calculating Scope 1 and 2 emissions

• Fuel: Lion calculates emissions according to the calculation standards set by the Australian and New Zealand governments.

All other manufacturing sites calculate emissions according to the calculation standards in Japan's Act on Promotion of Global Warming Countermeasures and Act on Rationalizing Energy Use.

•Electricity: Calculated by multiplying the amount of purchased electricity by the CO2 emission factors published by the individual power companies (or, if there are no published figures, by the country-specific emission factor published by the IEA).

·Greenhouse gas emissions include the greenhouse gas emissions from sold electricity.

\*2 GHG reduction targets for the total of Scope 1 and Scope 2 emissions, and Scope 3 emissions, by 30% compared with those of 2015 by the end of 2030.

## Trends in biogas electricity and biogas generated at Kirin Brewery plans

|      | Biogas electricity generated<br>(Unit: million kWh) | Biogas generated<br>(Unit: thousand Nm <sup>3</sup> ) |
|------|---|---|
| 2015 | 20.5  | 8,967   |
| 2016 | 21.2  | 8,593   |
| 2017 | 19.2  | 8,115   |
| 2018 | 18.6  | 8,689   |
| 2019 | 21.9  | 9,009   |

|      | Annual electricity consumption (Unit: kWh/year) |  |
|------|---|--|
| 2015 | 708   |  |
| 2016 | 724   |  |
| 2017 | 712   |  |
| 2018 | 702   |  |
| 2019 | 704   |  |

Trend in annual electricity consumption per one can and bottle vending machine shipped

Source: Japan Vending Machine Manufacturers Association

## Breakdown of purchased electricity (Kirin Brewery plants)

|  |                                       | 2018    | 2019    |
|--|---------------------------------------|---------|---------|
| Purchased<br>electricity                   | Renewable energy(hydroelectric power) | 20,627  | 20,269  |
|  | Non-renewable energy                  | 112,835 | 117,569 |
|  | Total                                 | 133,462 | 137,839 |
| Renewable energy/purchased electricity (%) |                                       | 15%     | 15%     |

(Unit:thousand kWh)

| Breakdown o             | f electricity usage (er                          |                      | (Unit:thousand kWh) |         |
|-------------------------|--|----------------------|---------------------|---------|
|                         |  |                      | 2018                | 2019    |
|                         |  | Hydro-electric power | 30,813              | 30,480  |
| Purchased               | Renewable energy                                 | Wind power           | 502                 | 499     |
| electricity             |  | Total                | 31,315              | 30,979  |
|                         | Non-renewable energy                             | ·                    | 780,694             | 777,626 |
|                         | Biogas-generated electricity                     |                      | 19,099              | 22,291  |
| Private power generated | Solar-generated electricity                      |                      | 342                 | 968     |
| 0                       | Other than renewable energy                      |                      | 165,746             | 160,790 |
| Electricity usage       |  |                      | 997,197             | 992,654 |
|                         | Of which, renewable en<br>(excluding energy mix) | ergy                 | 50,757              | 54,238  |

## Reduction of waste and prevention of pollution

| Volume of waste                    | generated (2019                                 | ))   | (Unit:                        | thousand tons. Figure                              | s in brackets: %) |
|------------------------------------|---|--|-------------------------------|--|-------------------|
| Japan Beer and<br>Spirits Business | Japan<br>Non-Alcoholic<br>Beverages<br>Business | Oceania<br>Integrated<br>Beverages<br>Business | Pharmaceuticals<br>Businesses | Other<br>Businesses<br>(all companies<br>included) | Total             |
| 198<br>(42)                        | 17<br>(4)                                       | 148<br>(31)                                    | 2<br>(0.4)                    | 106<br>(22)  | 470<br>(100)      |

### Trends in volume of waste generated and recycling rates (Japan)

|      | Volume of<br>waste generated<br>(thousand t) | Volume<br>disposed on site<br>(thousand t) | Volume of<br>recycled waste<br>(thousand t) | Final disposed<br>volume<br>(thousand t) | recycling rates<br>(%) |
|------|--|--|---|--|------------------------|
| 2015 | 228  | 14   | 213   | 0.5                                      | 99.8                   |
| 2016 | 237  | 17   | 219   | 0.4                                      | 99.8                   |
| 2017 | 243  | 24   | 219   | 0.6                                      | 99.7                   |
| 2018 | 346  | 12   | 333   | 0.7                                      | 99.8                   |
| 2019 | 230  | 2  | 227   | 0.6                                      | 99.8                   |

### Wastewater quality

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|            | COD (t) |          | Nitrogen (t) |       |          | Phosphorous (t) |       |          |       |
|------------|---------|----------|--------------|-------|----------|-----------------|-------|----------|-------|
|            | Japan   | Overseas | Total        | Japan | Overseas | Total           | Japan | Overseas | Total |
| 2018       | 742     | 3,127    | 3,869        | 344   | 826      | 1,169           | 45    | 220      | 264   |
| 2019       | 735     | 3,682    | 4,417        | 315   | 754      | 1,069           | 47    | 265      | 312   |
| Y/Y change | -7      | 555      | 548          | -28   | -72      | -100            | 2     | 45       | 48    |

## Trend in emissions of air pollutants

## Trends in emissions of NOx and SOx (entire Group)

|      | •   |     |
|------|-----|-----|
|      | NOx | SOx |
| 2015 | 271 | 71  |
| 2016 | 442 | 64  |
| 2017 | 431 | 95  |
| 2018 | 436 | 19  |
| 2019 | 425 | 15  |

## Trends in emissions of VOCs (Kyowa Kirin Group, Kyowa Hakko Bio Group)

|      | Methanol | Acetone | Substances<br>subject to PRTR<br>Act | Ethyl acetate,<br>etc. | Total |
|------|----------|---------|--------------------------------------|------------------------|-------|
| 2015 | 376      | 32      | 57                                   | 105                    | 570   |
| 2016 | 324      | 21      | 55                                   | 88                     | 488   |
| 2017 | 417      | 21      | 62                                   | 97                     | 596   |
| 2018 | 308      | 13      | 57                                   | 103                    | 481   |
| 2019 | 183      | 8       | 49                                   | 74                     | 314   |

| Soil Investigations Status (2019) |  |
|-----------------------------------|--|
|-----------------------------------|--|

| Number of investigations | Area of investigations (m <sup>2</sup> ) |  |
|--------------------------|--|--|
| 5                        | 116,835                                  |  |

(Unit:t)

(Unit:t)

## Targets regarding chemical substances

Kyowa Kirin Group 50% reduction of VOC emissions in 2020 compared to FY2003 levels

## Status of PCB management (2019)

| High-concentration<br>capacitors, reactors,<br>etc.<br>Trace-quantity<br>capacitor reactors, e |    | High-concentration stabilizers | Trace-quantity<br>stabilizers |
|--|----|--------------------------------|-------------------------------|
| 0  | 26 | 16                             | 69                            |

## Status of asbestos management (2019)

| Number of buildings | Area (m²) |  |
|---------------------|-----------|--|
| 4 buildings         | 2,590     |  |

## Status of HCFC management (2019)

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| Number of offices | Weight (kg) |
|-------------------|-------------|
| 13 locations      | 25,345      |

| Number of offices | Weight (kg) |
|-------------------|-------------|
| 6 locations       | 14,921      |

## Status of Environmental Management Certifications

Status as of July 2020

| Japan  |    |
|--|----|
| Number of independently certified business locations               | 7  |
| Number of business locations making self-declaration of conformity | 21 |
| Number of uncertified business locations                           | 2  |
| Certification rate (%)   | 93 |

#### Overseas

| Number of certified business locations   | 30 |
|--|----|
| Number of uncertified business locations | 7  |
| Certification rate (%)                   | 81 |

C

## Other information disclosure

### Disclosure of environmental information through products

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| Label name                                 | Nature of disclosure   |
|--|--|
| Eco-Rail                                   | In 2006, Kirin Beverage, and in 2010, Kirin Brewery were selected as "Eco-Rail" mark-certified companies by the Ministry of Land, Infrastructure, Transport and Tourism for proactively tackling global environmental issues with the use of rail freight transport.                         |
| Carbon Footprint                           | Kirin Brewery launched Carbon Footprint initiatives together with the beer<br>industry in 2008. The Product Category Rule (PCR), which is the rule for the<br>calculation of beer categories, was certified in February 2011 and revised in<br>December 2013.                                |
| Rainforest Alliance<br>Certification Label | The gable-top paper drink box for Kirin Gogo-no-Kocha displays a Rainforest<br>Alliance certification label since it was placed on the 500 ml paper drink box<br>for Kirin Gogo-no-Kocha Straight Tea in March 2015.   |
| FSC Certification Label                    | Kirin Brewery and Kirin Beverage (including Tropicana) display the<br>FSC certification label on many of their paper containers to encourage<br>understanding among consumers about the importance of protecting the<br>forests. Mercian displays the label on some of its paper containers. |
| Organic Wine                               | Mercian sells organic wines certified by Euro Leaf, ECOCERT, BIODYVIN, bioagricert, SOHISCERT and so on.   |

## **GRI** Contents Index

This report uses the following disclosure matters of the GRI Standard 2016 as reference.

| GRI Contents<br>Index Standard | Disclosure matters  | Page number or URL  | GRI Contents<br>Index Standard | Disclosure matters   | Page number or URL  |  |
|--------------------------------|---|---|--------------------------------|--|---|--|
| General Disclosu               |   |   |                                | 102-13<br>Membership of associations   | P.84-85   |  |
|                                | 102-1<br>Name of the organization   | P.5   | 102<br>Stat                    |  | P.4, 6<br>https://www.kirinholdings.co.jp/english/csv/purpose/  |  |
|                                | 102-2<br>Activities, brands, products, and<br>services                    | P.5<br>https://www.kirinholdings.co.jp/english/company/<br>business/  |                                | maker<br>102-15  | story.html<br>P.9, 18, 13-17, 22, 25, 27, 37, 41, 76  |  |
|                                | 102-3<br>Location of headquarters   | P.5   |                                | Key impacts, risks, and opportunities  | https://www.kirinholdings.co.jp/english/ir/policy/risks.html<br>https://www.kirinholdings.co.jp/english/csv/materiality/  |  |
| GRI 102:<br>General            | 102-4<br>Location of operations   | P.5<br>https://www.kirinholdings.co.jp/english/company/<br>overview/  |                                | 102-16<br>Values, principles, standards, and<br>norms of behavior              | P.4, 75, 78, 80<br>https://www.kirinholdings.co.jp/english/company/<br>philosophy/<br>https://www.kirinholdings.co.jp/english/csv/procurement/  |  |
|                                | 102-5<br>Ownership and legal form   | P.5   |                                |  | https://www.kirinholdings.co.jp/english/ir/governance/<br>compliance.html<br>https://www.kirinholdings.co.jp/english/csv/env/policies   |  |
|                                | 102-6<br>Markets served   | P.5<br>https://www.kirinholdings.co.jp/english/ir/finance/<br>segment.html  |                                |  | vision.html<br>P.75-78  |  |
|                                | 102-7<br>Scale of the organization  | P.5<br>ESG Data Profile(https://www.kirinholdings.co.jp/english/<br>csv/esg_gri/)<br>https://www.kirinholdings.co.jp/english/company/ | Disclosures 2016               |  | https://www.kirinholdings.co.jp/english/ir/governance/<br>management.html<br>ESG Data Governance (https://www.kirinholdings.co.jp/<br>english/csv/env/policies/vision.html)   |  |
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|                                | 102-8<br>Information on employees and<br>other workers                    | P.5<br>ESG Data Profile, Employees(https://www.kirinholdings.<br>co.jp/english/csv/esg_gri/)  |                                | 102-20<br>Executive-level responsibility for<br>economic, environmental, and   | P.75, 78  |  |
|                                | 102-9<br>Supply chain   | P.26, 36, 44, 60, 80<br>https://www.kirinholdings.co.jp/english/csv/procurement/  |                                | social topics  |   |  |
|                                | 102-10<br>Significant changes to the<br>organization and its supply chain | KIRIN CSV REPORT 2020 p.67<br>ESG Data Notes (https://www.kirinholdings.co.jp/<br>english/csv/esg_gri/)                               |                                | 102-21<br>Consulting stakeholders on<br>economic, environmental, and           | P.83<br>https://www.kirinholdings.co.jp/english/ir/governance/<br>governance.html<br>https://www.kirinholdings.co.jp/english/csv/<br>sustainability/stakeholder.html<br>https://www.kirinholdings.co.jp/english/ir/library/ |  |
|                                | 102-11<br>Precautionary Principle or                                      | P.10, 87-89<br>Kirin Group's Environmental Policy (https://www.   |                                | social topics  |   |  |
|                                | approach  | kirinholdings.co.jp/english/csv/env/policies/vision.html)<br>P.84-85  |                                | 102-26   | P.75, 78<br>System to Promote CSV (https://www.kirinholdings.co.jp/   |  |
|                                | 102-12<br>External initiatives  | https://www.kirinholdings.co.jp/english/csv/sustainability/<br>gc.html<br>https://www.kirinholdings.co.jp/english/csv/human_          |                                | Role of highest governance body<br>in setting purpose, values, and<br>strategy | english/csv/sustainability/promotion_csv.html)<br>Policy and structure (environment) (https://www.<br>kirinholdings.co.jp/english/csv/env/policies/vision.html)   |  |

Message from Top Management

Environmental Strategy

Indicators and Goals

Activity P

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|                               | 102-27<br>Collective knowledge of highest<br>governance body                         | System to Promote CSV (https://www.kirinholdings.co.jp/<br>english/csv/sustainability/promotion_csv.html)  |                                | 102-44<br>Key topics and concerns raised  | P.82-83<br>https://www.kirinholdings.co.jp/english/csv/sustainability/<br>stakeholder.html   |     |
|                               | 102-29<br>Identifying and managing<br>economic, environmental, and<br>social impacts | P.75, 76, 77, 9<br>System to Promote CSV (https://www.kirinholdings.co.jp/<br>english/csv/sustainability/promotion_csv.html)<br>Cooperation with Stakeholders (https://www.kirinholdings.<br>co.jp/english/csv/sustainability/stakeholder.html)<br>Policy and structure (environment) (https://www.<br>kirinholdings.co.jp/english/csv/env/policies/vision.html)     |                                | 102-45<br>Entities included in the<br>consolidated financial<br>statements                    | https://www.kirinholdings.co.jp/english/csv/human_<br>rights/policies.html<br>P.3<br>https://www.kirinholdings.co.jp/english/company/<br>organization/index.html   |     |
|                               | 102-30<br>Effectiveness of risk management<br>processes                              | P.76, 77, 9<br>System to Promote CSV (https://www.kirinholdings.co.jp/<br>english/csv/sustainability/promotion_csv.html)<br>Policy and structure (environment) (https://www.<br>kirinholdings.co.jp/english/csv/env/policies/vision.html)  |                                | 102-46<br>Defining report content and<br>topic Boundaries                                     | P.8-11, 18, 19, 20<br>Our CSV Commitment (https://www.kirinholdings.co.jp/<br>english/csv/commitment/)<br>Management Issues for Sustainable Growth (Group<br>Materiality Matrix) (https://www.kirinholdings.co.jp/<br>english/csv/materiality/)                                  |     |
|                               | 102-31<br>Review of economic,<br>environmental, and social topics                    | P.75, 76, 77, 9<br>System to Promote CSV (https://www.kirinholdings.co.jp/<br>english/csv/sustainability/promotion_csv.html)   |                                | 102-47  | P.8-11, 18, 19, 20<br>Our CSV Commitment (https://www.kirinholdings.co.jp/<br>english/csv/commitment/)   |     |
|                               | 102-32<br>Highest governance body's role in  | e Kirin Group's Environmental Vision 2050 has been<br>proved by the Board of Kirin Holdings.<br>e overall content of the Kirin Group Environmental <b>GRI 102:</b><br>port is supervised by the Senior Executive Officer (in <b>General</b><br>arge of CSV strategy, Group general environmental <b>Disclosures</b> 2<br>anager) of Kirin Holdings Company, Limited. |                                | List of material topics<br>102-48<br>Restatements of information                              | Management Issues for Sustainable Growth (Group<br>Materiality Matrix) (https://www.kirinholdings.co.jp/<br>english/csv/materiality/)<br>No corrections to the previous year's report.<br>See page 91 for changes in the calculation boundaries<br>due to business divestitures. |     |
|                               | sustainability reporting   | System to Promote CSV (https://www.kirinholdings.co.jp/<br>english/csv/sustainability/promotion_csv.html)<br>Policy and structure (environment) (https://www.<br>kirinholdings.co.jp/english/csv/env/policies/vision.html)   |                                | 102-49<br>Changes in reporting  | P.83<br>ESG Data Notes (https://www.kirinholdings.co.jp/<br>english/csv/esg_gri/)  |     |
|                               | 102-40<br>List of stakeholder groups   | P.82-85<br>https://www.kirinholdings.co.jp/english/csv/  |                                |   | 102-50<br>Reporting period   | P.3 |
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| -                             | 102-42<br>Identifying and selecting<br>stakeholders                                  | P.82-85<br>https://www.kirinholdings.co.jp/english/csv/<br>sustainability/stakeholder.html   |                                | Reporting cycle<br>102-53<br>Contact point for questions                                      | Year<br>Back cover   |     |
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|   | 103-1<br>Explanation of the material topic<br>and its Boundary   | P.8-9, 12-17, 18, 19, 26  |  |
| GRI 103:<br>Management<br>Approach 2016 | 103-2<br>The management approach and<br>its components   | P.10-11, 12, 18-21, 28-35 |  |
|   | 103-3<br>Evaluation of the management<br>approach  | P.16, 22, 25, 27          |  |
|   | 304-2<br>Significant impacts of activities,<br>products, and services on<br>biodiversity                                     | P.28-35, 47               |  |
| GRI 304:<br>Biodiversity 2016           | 304-3<br>Habitats protected or restored  | P.28, 30, 31, 34, 35,     |  |
| ,                                       | 304-4<br>IUCN Red List species and<br>national conservation list species<br>with habitats in areas affected<br>by operations | 5 P.30, 34, 35            |  |
| Water Resources                         | ·  |                           |  |
|   | 103-1<br>Explanation of the material topic<br>and its Boundary   | P.8-9, 12-17, 18, 19, 36  |  |
| GRI 103:<br>Management<br>Approach 2016 | 103-2<br>The management approach and<br>its components   | P.10-11, 12, 18-21, 38-42 |  |
|   | 103-3<br>Evaluation of the management<br>approach  | P.16-17, 22, 25, 37       |  |
| GRI 303:<br>Water and                   | 303-1<br>Interactions with water as a<br>shared resource   | P.36, 37, 38-39, 41, 42   |  |
| Water and<br>Effluents 2018             | 303-2<br>Management of water discharge<br>related impacts  | P.36, 37, 39, 40          |  |

| GRI Contents<br>Index Standard               | Disclosure matters  | Page number or URL                | Mess<br>Top                       |
|--|---|-----------------------------------|-----------------------------------|
|  | 303-3<br>Water withdrawal   | P.90, 92, 93, 94                  | Message from<br>Top Management    |
| GRI 303:<br>Water and<br>Effluents 2018      | 303-4<br>Water discharge  | P.90, 92, 93, 95, 101             | om<br>ement                       |
|  | 303-5<br>Water consumption  | P.37, 41, 43, 90, 92, 93, 94-95   | St                                |
| Containers and P                             | ackaging  |                                   | Environn<br>Strategy              |
|  | 103-1<br>Explanation of the material topic<br>and its Boundary                                | P.8-9, 15, 18, 19, 44             | Environmental<br>Strategy         |
| GRI 103:<br>Management<br>Approach 2016      | 103-2<br>The management approach and<br>its components  | P.10-11, 12, 18-21, 46-57, 88, 89 | Indic<br>and                      |
|  | 103-3<br>Evaluation of the management<br>approach   | P.16-17, 22, 25, 45               | Indicators<br>and Goals           |
|  | 301-1<br>Materials used by weight or<br>volume  | P.93, 95, 45                      | Activity                          |
| GRI 301:<br>Materials 2016                   | 301-2<br>Recycled input materials used  | P.46, 52-53, 58-59, 95-96         | ~                                 |
|  | 301-3<br>Reclaimed products and their<br>packaging materials                                  | P.54, 58-59, 96                   | 0                                 |
| Climate Change                               |   |                                   | 0                                 |
|  | 103-1<br>Explanation of the material topic<br>and its Boundary                                | P.8-9, 12-17, 18, 19, 60          | Ris                               |
| GRI 103:<br>Management<br>Approach 2016      | 103-2<br>The management approach and<br>its components  | P.10-11, 12, 18-21, 62-71         | Governance and<br>Risk Management |
|  | 103-3<br>Evaluation of the management<br>approach   | P.16-17, 22, 25, 61               | gement                            |
| GRI 201 :<br>Economic<br>Performance<br>2016 | 201-2<br>Financial implications and other<br>risks and opportunities due to<br>climate change | P.12-19                           | Environme<br>Data                 |
|  | 1   |                                   | nme                               |

| GRI Contents<br>Index Standard | Disclosure matters  | Page number or URL                    | GRI Contents<br>Index Standard          | Disclo                                 |
|--------------------------------|---|---------------------------------------|---|--|
|                                | 302-1<br>Energy consumption within the organization                       | P.72, 73, 90, 93, 97, 22              | GRI 103:<br>Management<br>Approach 2016 | 103-3<br>Evaluation of<br>approach     |
| GRI 302:                       | 302-2<br>Energy consumption outside of<br>the organization                | P.100                                 |   | 306-1<br>Waste genera<br>waste-related |
| Energy 2016                    | 302-4<br>Reduction of energy consumption                                  | P.93, 97, 100                         | M                                       | 306-2<br>Management<br>related impac   |
|                                | 302-5<br>Reductions in energy<br>requirements of products and<br>services | P.100                                 | GRI 306 :<br>Waste 2020                 | 306-3<br>Waste genera                  |
|                                | 305-1<br>Direct (Scope 1) GHG emissions                                   | P.72, 90-91, 97, 98, 99               |   | 306-4<br>Waste diverte                 |
|                                | 305-2   |                                       | GRI 307: 3                              | 306-5<br>Waste directe                 |
|                                | Energy indirect (Scope 2) GHG<br>emissions                                | P.72 , 90-91, 98, 99,                 |   | 307-1<br>Non-complian                  |
|                                | 305-3<br>Other indirect (Scope 3) GHG<br>emissions                        | P.61, 72, 90-91, 98, 99               | Compliance 2016                         | environmenta<br>regulations            |
|                                | Supply chain  |                                       | Supply chain                            |  |
| GRI 305:<br>Emissions 2016     | 305-4<br>GHG emissions intensity  | P.73, 96, 97                          | GRI 103:                                | 103-1<br>Explanation o                 |
|                                | 305-5<br>Reduction of GHG emissions                                       | P.61, 65-66, 69, 99                   |   | and its Bound                          |
|                                | 305-6<br>Emissions of ozone-depleting<br>substances (ODS)                 | P.101                                 | Management<br>Approach 2016             | The managem<br>its componen            |
|                                | 305-7<br>Nitrogen oxides (NOx), sulfur                                    | P.79, 93, 101, 102                    |   | 103-3<br>Evaluation of<br>approach     |
|                                | oxides (SOx), and other significant air emissions                         | nt GRI 308:<br>Supplier               |   | 308-2<br>Negative envi                 |
| Waste and preven               | ntion of pollution  | ·                                     | Environmental<br>Assessment 2016        | in the supply                          |
| GRI 103:                       | 103-1<br>Explanation of the material topic<br>and its Boundary            | P.8-9, 10, 15, 20, 18, 19, 26, 44, 79 |   |  |
| Management<br>Approach 2016    | 103-2<br>The management approach and<br>its components                    | P.10-11, 18-21, 30, 46-57, 79, 88, 89 |   |  |
|                                |   |                                       |   |  |

| GRI Contents<br>Index Standard                           | Disclosure matters  | Page number or URL  |
|--|---|---|
| GRI 103:<br>Management<br>Approach 2016                  | 103-3<br>Evaluation of the management<br>approach                                   | P.16, 22, 25, 27, 45, 101-102                               |
|  | 306-1<br>Waste generation and significant<br>waste-related impacts                  | P.26, 30, 44, 79  |
| GRI 306:   | 306-2<br>Management of significant waste-<br>related impacts                        | P.30, 45, 79  |
| Waste 2020   | 306-3<br>Waste generated  | P.93, 101, 103  |
|  | 306-4<br>Waste diverted from disposal   | P.57, 59, 93, 96, 101-102                                   |
|  | 306-5<br>Waste directed to disposal   | P.93, 101-102   |
| GRI 307:<br>Environmental<br>Compliance 2016             | 307-1<br>Non-compliance with<br>environmental laws and<br>regulations               | No legal violations in the year                             |
| Supply chain   | l   |   |
|  | 103-1<br>Explanation of the material topic<br>and its Boundary                      | P.10, 20, 26, 36, 44, 60                                    |
| GRI 103:<br>Management<br>Approach 2016                  | 103-2<br>The management approach and<br>its components                              | P.20, 21, 80, 82  |
|  | 103-3<br>Evaluation of the management<br>approach                                   | P.23  |
| GRI 308:<br>Supplier<br>Environmental<br>Assessment 2016 | 308-2<br>Negative environmental impacts<br>in the supply chain and actions<br>taken | P.16-18, 27, 29-35, 37, 41-42, 45, 46-51, 53, 61, 62, 65-66 |

Activity

Environmental Indicators Strategy and Goals

## TCFD Recommendations' Recommended Disclosure Index

|                        | Recommended Disclosure  |                                       |  |  |
|------------------------|---|---------------------------------------|--|--|
|                        | a) Describe the board's oversight of climate-related risks and opportunities.   | P.12, 75, 77                          |  |  |
| Governance             | <ul> <li>b) Describe management's role in assessing and managing climate-related<br/>risks and opportunities.</li> </ul>  | P.12, 75, 77                          |  |  |
|                        | a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term.  | P.12-15, 18                           |  |  |
| Strategy               | b) Describe the impact of climate-related risks and opportunities on the<br>organization's businesses, strategy, and financial planning.  | P.12-18                               |  |  |
|                        | c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2° C or lower scenario.                         | P.10, 12-19                           |  |  |
|                        | <ul> <li>a) Describe the organization's processes for identifying and assessing<br/>climate-related risks.</li> </ul>   | P.12, 76                              |  |  |
| Risk                   | b) Describe the organization's processes for managing climate-related risks.  | P.12, 76-78                           |  |  |
| Management             | c) Describe how processes for identifying, assessing, and managing<br>climate-related risks are integrated into the organization's overall risk<br>management.                        | P.12, 76-78                           |  |  |
|                        | <ul> <li>a) Disclose the metrics used by the organization to assess climate-related<br/>risks and opportunities in line with its strategy and risk management<br/>process.</li> </ul> | P.12, 20-21, 61                       |  |  |
| Metrics and<br>Targets | <ul> <li>b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas<br/>(GHG) emissions, and the related risks.</li> </ul>   | P.61, 72-73, 96-99                    |  |  |
|                        | c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets.   | P.10, 12, 20-22, 25,<br>61, 72-73, 99 |  |  |

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## CDSB framework

| F      | Reporting requirements                                    | Page   |
|--------|---|--|
| REQ-01 | Governance  | P.4, 6, 12, 75-78  |
| REQ-02 | Management's environmental policies, strategy and targets | P.7, 9-22, 26, 36, 41, 44, 60, 82-85   |
| REQ-03 | Risks and opportunities                                   | P.12-19  |
| REQ-04 | Sources of environmental impacts                          | P.26-35, 43, 58-59, 72-73, 90-102  |
| REQ-05 | Performance and comparative analysis                      | P.22, 25, 27, 37, 45, 61   |
| REQ-06 | Outlook   | P.4, 6   |
| REQ-07 | Organisational boundary                                   | P.3, 90-92   |
| REQ-08 | Reporting policies  | P.3, 90-92, 104-110<br>The reporting provisions are consistent with those of the previous year.  |
| REQ-09 | Reporting period  | P.3  |
| REQ-10 | Restatements  | No corrections to the previous year's report.<br>See page 91 for changes in the calculation boundaries due to business<br>divestitures.                                |
| REQ-11 | Conformance   | P.3, 9, 108  |
| REQ-12 | Assurance   | There is no third-party assurance concerning conformance with the CDSB framework.<br>Third-party assurance has been obtained for some GHG emissions.<br>(P.96-99, 111) |

# Environmental Strategy

## SASB Content Index

Food & Beverage sector/ Alcoholic beverages industry October 2018 version

## Sustainability Disclosure Topics & Accounting Metrics

| Topics  | Accounting Metrics   | Disclosure  |
|---|--|---|
| Energy Management   | (1) Total energy consumed, (2) percentage grid electricity, (3) percentage renewable*a   | P.93, P.97  |
| Water Management  | (1) Total water withdrawn, (2) total water consumed, percentage of each in regions with High or Extremely High Baseline Water Stress* <sup>b</sup>                                     | P.37, P.41, P.43, P.94-95   |
|   | Description of water management risks and discussion of strategies and practices to mitigate those risks   | P.10-11, P.13-19, P.36-43   |
|   | Percentage of total advertising impressions made on individuals at or above the legal drinking age*c   |   |
|   | Number of incidents of non-compliance with industry or regulatory labeling and/or marketing codes*d  | ESG Data (Social, Customer) (https://www.kirinholdings.co.jp/english/csv/esg_gri/)  |
| Responsible Drinking &                                    | Total amount of monetary losses as a result of legal proceedings associated with marketing and/or labeling practices*e   | ESG Data (Social, Customer) (https://www.kirinholdings.co.jp/english/csv/esg_gri/)  |
| Marketing   | Description of efforts to promote responsible consumption of alcohol   | A Responsible Alcohol Producer (Our CSV Commitment) (https://www.kirinholdings.<br>co.jp/english/csv/commitment/)<br>A Responsible Alcohol Producer (Policy and System) (https://www.kirinholdings.<br>co.jp/english/csv/alcohol/policies.html) |
| Packaging Lifecycle                                       | (1) Total weight of packaging, (2) percentage made from recycled and/or renewable materials, and (3) percentage that is recyclable, reusable, and/or compostable* <sup>f</sup>         | P.22, P.53, P.57-59, P.95-96  |
| Management  | Discussion of strategies to reduce the environmental impact of packaging throughout its lifecycle  | P.10-11, P.14-15, P.18-19, P.44-59  |
| Environmental & Social Impacts of Ingredient Supply Chain | Suppliers' social and environmental responsibility audit (1) non-conformance rate and (2) associated corrective action rate for (a) major and (b) minor non-conformances <sup>*g</sup> | Efforts to promote CSR procurement (https://www.kirinholdings.co.jp/english/csv/<br>procurement/promotion.html)<br>ESG Data (Social, Supplier) (https://www.kirinholdings.co.jp/english/csv/esg_gri/)   |
|   | Percentage of beverage ingredients sourced from regions with High or Extremely High Baseline Water Stress*h  | P.13-14, P.41   |
| Ingredient Sourcing                                       | List of priority beverage ingredients and description of sourcing risks due to environmental and social considerations   | P.13-14, P.16-19, P.26-28, P.31-35, P.38, P.41-42   |

### Activity Metrics

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|  |   | *a Percentage of grid electricity and renewable energy can be estimated from the amount of energy consumed.  |
|--|---|--|
| Activity Metrics                                 | Disclosure  | *b Total water consumed can be estimated based on (water consumed - wastewater volume). Although data on water stress by country is disclosed, i   |
| Volume of products sold*i                        | P.93  | percentage of regions with high baseline water stress to total water withdrawn and total water consumed is not disclosed. *c Not disclosed.  |
| Number of production<br>facilities* <sup>j</sup> | Group Companies (https://www.kirinholdings.<br>co.jp/english/company/organization/)<br>P.41 | *d Only the information on alcoholic beverages is disclosed.<br>*e Monetary losses are not disclosed. In addition, for some cases of violation of laws concerning alcoholic beverages, a reference URL is provided in the not<br>*f The content ratio of recycled materials is disclosed in some containers.   |
| Total fleet road miles<br>traveled* <sup>k</sup> | P.98  | *g The self-assessment rate of suppliers is disclosed, but the rate of non-conformance is not disclosed. In the event of a non- conformance, a correct request is made.<br>*h Although the percentage is not disclosed, water consumption by raw material and by country is disclosed. The results of scenario analyses, including the on the water risk of agricultural products, which are important sources for beverages, are disclosed. |
|  |   | *i Volume of products sold is not disclosed, but volume of products manufactured is disclosed.<br>*j Number of major production facilities is disclosed.   |

\*k While the total distance traveled is not disclosed, freight transport volume (= freight weight x distance of transport) within the reporting boundaries of specified consignors in the Act on Rationalizing Energy Use is disclosed only for Japan.

#### Sustainability Disclosure Topics & Accounting Metrics

| Topics   | Accounting Metrics   | Code         | Disclosure  |
|--|--|--------------|---|
| Fleet Fuel Management  | Fleet fuel consumed, percentage renewable*a  | FB-NB-110a.1 | P.97, P.98  |
| Energy Management  | (1) Operational energy consumed, (2)percentage grid electricity, (3) percentage renewable*b  | FB-NB-130a.1 | P.68, P.93, P.97  |
| Water Management   | (1) Total water withdrawn, (2) total water consumed, percentage of each in regions with High or Extremely<br>High Baseline Water Stress*c                                  | FB-NB-140a.1 | P.37, P.41, P.43, P.94-95   |
| -  | Description of water management risks and discussion of strategies and practices to mitigate those risks   | FB-NB-140a.2 | P.10-11, P.13-19, P.36-43   |
|  | Revenue from (1) zero- and low-calorie, (2) noadded- sugar, and (3) artificially sweetened beverages*d   | FB-NB-260a.1 | ESG Data (Social, Customer) (https://www.kirinholdings.co.jp/<br>english/csv/esg_gri/)  |
| Health & Nutrition   | Discussion of the process to identify and manage products and ingredients related to nutritional and health concerns among consumers*e                                     | FB-NB-260a.2 | Our CSV Commitment (Supporting self-care for healthy people and people with pre-disease) (https://www.kirinholdings.co.jp/english/csv/commitment/)  |
|  | Percentage of advertising impressions (1) made on children and (2) made on children promoting products that meet dietary guidelines*f                                      | FB-NB-270a.1 |   |
|  | Revenue from products labeled as (1) containing genetically modified organisms (GMOs) and (2) non-GMO*g  | FB-NB-270a.2 |   |
| Product Labeling & Marketing                                 | Number of incidents of non-compliance with industry or regulatory labeling and/or marketing codes*h  | FB-NB-270a.3 | ESG Data (Social, Customer) (https://www.kirinholdings.co.jp/<br>english/csv/esg_gri/)  |
|  | Total amount of monetary losses as a result of legal proceedings associated with marketing and/or labeling practices*i   | FB-NB-270a.4 | ESG Data (Social, Customer) (https://www.kirinholdings.co.jp/<br>english/csv/esg_gri/)  |
| Packaging Lifecycle  | (1) Total weight of packaging, (2) percentage made from recycled and/or renewable materials, and (3) percentage that is recyclable, reusable, and/or compostable*j         | FB-AB-410a.1 | P.22, P.53, P.57-59, P.95-96  |
| Management   | Discussion of strategies to reduce the environmental impact of packaging throughout its lifecycle  | FB-AB-410a.2 | P.10-11, P.14-15, P.18-19, P.44-59  |
| Environmental & Social Impacts<br>of Ingredient Supply Chain | Suppliers' social and environmental responsibility audit (1) non-conformance rate and (2) associated corrective action rate for (a) major and (b) minor non-conformances*k | FB-NB-430a.1 | Efforts to promote CSR procurement (https://www.kirinholdings.co.jp/<br>english/csv/procurement/promotion.html)<br>ESG Data (Social, Supplier) (https://www.kirinholdings.co.jp/english/<br>csv/esg_gri/) |
|  | Percentage of beverage ingredients sourced from regions with High or Extremely High Baseline Water Stress*l  | FB-NB-440a.1 | P.13-14, P.41   |
| Ingredient Sourcing  | List of priority beverage ingredients and description of sourcing risks due to environmental and social considerations   | FB-NB-440a.2 | P.13-14, P.16-19, P.26-28, P.31-35, P.38, P.41-42   |

#### Activity Metrics

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| Activity Metrics                                 | Code        | Disclosure  |
|--|-------------|---|
| Volume of products sold*m                        | FB-NB-000.A | P.93  |
| Number of production<br>facilities* <sup>n</sup> | FB-NB-000.B | Group Companies (https://www.kirinholdings.<br>co.jp/english/company/organization/)<br>P.41 |
| Total fleet road miles<br>traveled* <sup>0</sup> | FB-NB-000.C | P.98  |

- \*a Fuel consumed by energy type and CO2 emissions from transportation as a shipper are disclosed, but fleet fuel consumed is not disclosed.
- \*b Total energy consumption by energy type and GHG emissions from plants are disclosed, but operational energy consumed is not disclosed. The data of some plants, the amount of purchased electricity, and the amount of renewable electricity are disclosed.
- \*c Total water consumed can be estimated based on (water consumed wastewater volume). Although data on water stress by country is disclosed, the percentage of regions with high baseline water stress to total water withdrawn and total water consumed is not disclosed.
- \*d Revenues from no-added sugar beverages are not disclosed, but revenues from low-sugar and low-fat products are disclosed. Revenue from artificially sweetened beverages is not disclosed.
- \*e Commitment is disclosed, but no specific management process is disclosed.
- \*f Not disclosed.
  \*g Not disclosed.
- \*h Only the information on alcoholic beverages is disclosed

- \*i Monetary losses are not disclosed. In addition, for some cases of violation of laws concerning alcoholic beverages, a reference URL is provided in the notes.
- \*j The self-assessment rate of suppliers is disclosed, but the rate of nonconformance is not disclosed. In the event of a non-conformance, a correction request is made.
- \*k Although the percentage is not disclosed, water consumption by raw material and by country is disclosed. The results of scenario analyses, including those on the water risk of agricultural products, which are important sources for beverages, are disclosed.
- \*l Volume of products sold is not disclosed, but volume of products manufactured is disclosed.
- \*m Number of major production facilities is disclosed.
- \*n While the total distance traveled is not disclosed, freight transport volume (= freight weight x distance of transport) within the reporting boundaries of specified consignors in the Act on Rationalizing Energy Use is disclosed only for Japan.

C

## Independent Assurance Report

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## KPMG

#### Independent Assurance Report

#### To the President and CEO of Kirin Holdings Company, Limited

We were engaged by Kirin Holdings Company, Limited (the "Company") to undertake a limited assurance engagement of the CO<sub>2</sub> emissions in Scopes 1 and 2 from the entire Kirin Geoup and those in Scope 3 from Kirin Brewery Company, Limited, Kirin Beverage Company, Limited, Mercian Corporation and Kolwai Dairy Products Company, Limited with *S* for the period from January 1, 2019 to December 31, 2019 (the "Indicators") included in its Kirin Group Environmental Report 2020 (the "Report") for the fiscal year ended December 31, 2019.

#### The Company's Responsibility

The Company is responsible for the preparation of the Indicators in accordance with its own reporting criteria (the "Company's reporting criteria"), as described in the Report.

#### Our Responsibility

Our responsibility is to express a limited assurance conclusion on the Indicators based on the procedures we have performed. We conducted our engagement in accordance with the 'International Standard on Assurance Engagements (ISAE) 3000, Assurance Engagements other than Audits or Reviews of Historical Financial Information' and the 'ISAE 3410, Assurance Engagements consisted as Statements' issued by the International Auditing and Assurance Standards Board. The limited assurance engagement consisted of making inquiries, primarily of persons responsible for the preparation of information presented in the Report, and applying analytical and other procedures, and the procedures performed vary in nature from, and are less in extent than for, a reasonable assurance engagement. The level of assurance provided is thus not as high as that provided by a reasonable assurance engagement. Our assurance procedures included:

- Interviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the Report and reviewing the Company's responsible personnel to obtain an understanding of its policy for personnel to obtain an understanding of its policy for personnel to obtain an understanding of its policy for personnel to obtain an understanding of its policy for personnel to obtain an understanding of its policy for personnel to obtain an understanding of its policy for personnel to obtain an understanding of its policy for personnel to obtain an understanding of its policy for personnel to obtain an understanding of its policy for personnel to obtain an understanding of its policy for personnel to obtain an understanding of its policy f
- Inquiring about the design of the systems and methods used to collect and process the Indicators.
- Performing analytical procedures on the Indicators.
- Examining, on a test basis, evidence supporting the generation, aggregation and reporting of the Indicators in conformity with the Company's reporting criteria, and recalculating the Indicators.
- Making inquiries and reviewing materials including documented evidence of the Fujisawa Plant of Mercian Corporation selected on the basis of a risk analysis, as alternative procedures to a site visit.
- Evaluating the overall presentation of the Indicators.

#### Conclusion

Based on the procedures performed, as described above, nothing has come to our attention that causes us to believe that the Indicators in the Report are not prepared, in all material respects, in accordance with the Company's reporting criteria as described in the Report.

#### Our Independence and Quality Control

We have complied with the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants, which includes independence and other requirements founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behavior. In accordance with International Standard on Quality Control I, we maintain a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

KPMG AZA Sustaneolory co., Ltd.

KPMG AZSA Sustainability Co., Ltd. Tokyo, Japan October 9, 2020

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## The KIRIN, the messenger of Good Luck.

The KIRIN is a mythical creature, a messenger of good luck. Derived from various ancient legends, it is said to appear as a prelude to joyous times to come. The KIRIN, a gentle creature, flies the skies; its feet never touching the ground as not to harm any insects or plants.The KIRIN, which creates the rich natural environment for future generations, is a symbol of the Kirin Group.