(As of March 28, 2019)

Directors



Yoshinori Isozaki President & CEO

1977 Joined the Company 2015 President & CEO of the Company (current position)



Keisuke Nishimura

Representative Director of the Board, Senior Executive Vice President

Investment Strategy, Overseas Business, Global Craft Beer

1980 Joined the Company 2017 Representative Director of the Board, Senior Executive Vice President of the Company (current position)

Major Concurrent Positions Director of Lion Pty Ltd Director & Vice Chairman of Myanmar Brewery Limited Director of San Miguel Brewery Inc. Director of China Resources Kirin Beverages (Greater China) Company, Limited



Toshiya Miyoshi Director of the Board, Senior Executive Officer

HR and General Affairs

1982 Joined the Company 2015 Director of the Board, Senior Executive Officer of the Company (current position)

Major Concurrent Positions Director of Kirin Brewery Company, Limited Director of San Miguel Brewery Inc.



Noriya Yokota Director of the Board, Senior Executive Officer

Chief Financial Officer, IR, IT, Business Transformation

1984 Joined the Company 2018 Director of the Board, Senior Executive Officer of the Company (current position)

Major Concurrent Positions Director of Kyowa Hakko Kirin Co., Ltd. Director of Kirin Business System Company, Limited



Noriaki Kobayashi Director of the Board, Senior Executive Officer

R&D, Quality Assurance, Health Strategy

1983 Joined the Company 2019 Director of the Board, Senior Executive Officer of the Company (current position)

Major Concurrent Positions Director of Kyowa Hakko Bio Co., Ltd. (appointed April 25, 2019)



Shoshi Arakawa Outside Director of the Board*² Chairman of the Nomination and Remuneration Advisory Committee

- 1968 Joined Bridgestone Corporation 2006 CEO and President, Representative Board Member of Bridgestone Corporation
- 2012 Chairman of the Board of Bridgestone Corporation 2013 Advisor of Bridgestone
- 2015 Advisor of Bhagestone Corporation (current position) 2015 Outside Director of the Company (current position)



Katsunori Nagayasu Outside Director of the Board*1 Member of the Nomination and Remuneration Advisory Committee

- 1970 Joined The Mitsubishi Bank, Limited 2008 Representative Director, President of The Bank of
- Tokyo-Mitsubishi UFJ, Ltd. 2012 Representative Director, Chairman of The Bank of Tokyo-Mitsubishi UFJ, Ltd. 2016 Senior Advisor of The Bank of
- 016 Senior Advisor of The Bank of Tokyo-Mitsubishi UFJ, Ltd. Outside Director of the Company (current position)
- 2018 Senior Adviser of MUFG Bank, Ltd. (current position)



Masakatsu Mori Outside Director of the Board*² Chairman of the Board

- 1969 Joined Arthur Andersen, LLP 1995 Japan Representative of Andersen Consulting (currently Accenture Japan Ltd.)
- 2015 Outside Audit & Supervisory Board Member of the Company
- 2018 Senior Advisor of International University of Japan (current position)
- 2019 Outside Director of the Company (current position)



Hiroyuki Yanagi Outside Director of the Board*² Member of the Nomination and Remuneration Advisory Committee

1978 Joined Yamaha Motor Co., Ltd. 2007 Executive Officer of Yamaha

- Motor Co., Ltd. 2009 Senior Executive Officer of Yamaba Motor Co., Ltd.
- 2010 President, CEO, and Representative Director of Yamaha Motor Co., Ltd.
- 2018 Chairman and Representative Director of Yamaha Motor Co., Ltd. (current position)
- 2019 Outside Director of the Company (current position)

Audit & Supervisory Board members



Akihiro Ito Standing Audit & Supervisory Board Member

1983 Joined the Company
2015 Director of the Board, Senior Executive Officer of the Company
2018 Standing Audit & Supervisory Board Member of the Company (current position)
2019 Auditor of Kyowa Hakko Bio Co., Ltd. (current position, appointed April 25, 2019)



Keiji Kuwata Standing Audit & Supervisory Board Member

1985 Joined the Company 2019 Standing Audit & Supervisory Board Member of the Company (current position) Auditor of Kyowa Hakko Kirin Co., Ltd. (current position)



Chieko Matsuda Outside Audit & Supervisory Board Member*³

1987 Joined The Long-Term Credit Bank of Japan, Limited

- 2006 Representative Director of Matrix, Inc.
- 2011 Professor of School of Business Administration, Department of Urban Liberal Arts at Tokyo Metropolitan University (current position), Professor of Department of Business Administration, Social Sciences at Tokyo Metropolitan University (Graduate School) (current position)
 2016 Outside Audit & Supervisory Board Member of the Company (current position)



Nobuo Nakata Outside Audit &

Supervisory Board Member*3 1985 Admitted to the Japanese

- bar and joined Ishiguro Law Office as an associate 1987 Associate of Masuda & Ejiri (currently Nishimura
- & Asahi) 1991 Admitted to the New York Bar
- 1992 Partner of Masuda & Ejiri (currently Nishimura & Asahi)
- 2007 Partner of Allen & Overy 2012 Representative Partner of Hibiya-Nakata (current
- position) 2018 Outside Audit & Supervisory Board Member of the Company (current position)



Yoshiko Ando Outside Audit &

Supervisory Board Member*³ 1982 Joined the Japan Ministry

of Labor 2003 Lieutenant Governor of Shiga Prefecture 2006 Director of the Equal Employment Policy Div. of Equal Employment, Children and Families Bureau of the Ministry of

Health, Labour and Welfare (MHLW) 2013 Director-General of the Industrial Accident

Compensation Dept. of Labour Standards Bureau, MHLW

2014 Director-General of the Equal Employment, Children and Families Bureau, MHLW

2015 Director-General for Labour Policy Planning, MHLW

2016 Director-General for Statistics and Information Policy, MHLW

2017 Director-General for Human Resources Development, MHLW

2019 Outside Audit & Supervisory Board

Member of the Company (current position)

Executive officers



Hiroshi Ogawa Senior Executive Vice President

Public Relations, Risk Management, Legal Director of Kirin Brewery Company, Limited



Ryosuke Mizouchi Senior Executive Officer

CSV, Digital Strategy, North America Beer Business Director of Lion Pty Ltd Director of The Coca-Cola Bottling Company of Northern New England, Inc Director of Mercian Corporation



Toru Yoshimura Senior Executive Officer

General Manager of the Corporate Planning Department Director of Kirin Beverage Co., Ltd.



Junko Tsuboi Senior Executive Officer



Masao Maehara Senior Executive Officer

Supply Chain Management (Production, Logistics, and Procurement) Director of Kirin Beverage Co., Ltd.

Information on matters related to the nomination of directors and Audit & Supervisory Board members can be found on the Company's corporate website.



Management (profile and reasons for nomination) https://www.kirinholdings.co.jp/english/company/board/



Criteria regarding the Independence of outside officers https://www.kirinholdings.co.jp/english/ir/governance/pdf/ e_criteria_outsideofficer.pdf

- *1 Outside Director as described in Article 2–15 of the Companies Act of Japan *2 Fulfills the requirements for designation as an Independent Director stipulated by the Tokyo Stock Exchange and complies with the Company's criteria regarding the independence of outside officers
- *3 Outside company auditor as described in Article 2–16 of the Companies Act of Japan. Also fulfills the requirements for designation as an Independent auditor stipulated by the Tokyo Stock Exchange and complies with the Company's criteria regarding the independence of outside officers



Takayuki Fuse Senior Executive Officer

President and CEO, Kirin Brewery Company, Limited



Hideki Horiguchi Senior Executive Officer

President and CEO, Kirin Beverage Co., Ltd.

