

Editorial Policy

The Kirin Group Vision 2027 (KV2027) sets the long-term management vision for the Group to become a Global Leader in CSV by creating value in the Food & Beverages and Pharmaceuticals domains. In the 2020 edition of the KIRIN CSV Report, the CEO and CFO of Kirin Holdings show the results of the first year under KV2027 and describe actions taken to strengthen the business foundation for fulfilling the medium-term business plan. The report also includes a

special feature on the Company's growth strategies in the Health Science domain applying our strengths in fermentation and biotechnology. In these changing and uncertain times, we are applying the KIRIN DNA and the Group's capabilities as an organization to use our businesses to address social issues and to carry out CSV management. We hope this report will help readers understand the intentions and the aspirations of the Kirin Group.

Publications Available on Kirin's Global Website

Kirin's global website offers a wide range of clearly presented information for stakeholders, including annual integrated reports, data books, and reports covering environmental initiatives, corporate governance, and financial results. For more details about financial results, ESG-related data, and other aspects of the Kirin Group's performance, please refer to the following publications and webpages.

CSV Report 2020

Published in June 2020



The entire booklet version of this CSV Report is also available on Kirin's website, along with integrated reports published in recent years with financial and non-financial results, and descriptions of the initiatives taken in each year to increase corporate value.

<https://www.kirinholdings.co.jp/english/ir/library/integrated/>



2019–2021 Medium-Term Business Plan webpage

Published in February 2019

The webpage features the 2019–2021 Medium-Term Business Plan, the Group's first three-year plan focused on realizing the Kirin Group Vision 2027 long-term management vision.

<https://www.kirinholdings.co.jp/english/ir/policy/medium.html>



Environmental Report 2020

Scheduled for publication in July 2020

The report details the Kirin Group's annual environmental activities as well as unique business-driven initiatives. It presents the Kirin Group's annual environmental activities and how it makes use of the unique characteristics of its businesses in environmental initiatives.

<https://www.kirinholdings.co.jp/english/csv/report/env/>



Corporate Governance Report

Published in April 2020

The report provides information on the Group's approach to and system of corporate governance, maintained in compliance with the Corporate Governance Code of Japan.

https://www.kirinholdings.co.jp/english/ir/governance/pdf/e_governance_report.pdf



Data Book

Periodically updated

The book presents data about the Group's business markets, pharmaceuticals development pipeline, and historical financial data.

<https://www.kirinholdings.co.jp/english/ir/library/databook/>



Consolidated Financial Statements

Published on March 31, 2020

Compiled in accordance with Article 24-1 of the Financial Instruments and Exchange Act of Japan, the report includes Kirin Holding's financial statements along with an overview of its recent performance, business results, facilities, and operations.

<https://pdf.irpocket.com/C2503/T4TO/qDNq/ZGTL.pdf>



ESG Data

Periodically updated

Kirin Holdings presents environment, society, and governance (ESG) data for recent years at the following website.

https://www.kirinholdings.co.jp/english/csv/esg_gri/



Cautionary statement regarding forward-looking statements

Statements in this report that are not historical facts are forward-looking statements based on plans and expectations for the future. Accordingly, these forward-looking statements are subject to risks, uncertainties and other unpredictable factors, and may differ considerably from actual results, business performance, and other future events. In addition, forecasts of fiscal 2020 financial results were decided as of the disclosure of financial results on February 14, 2020.