Directors



Yoshinori Isozaki President & CEO Member of the Nomination and Remuneration Advisory Committee

1977 Joined the Company 2015 President & CEO of the Company (current position)



Keisuke Nishimura Representative Director of the Board, Senior Executive Vice President

Global Craft Beer 1980 Joined the Company 2017 Representative Director of the Board, Senior Executive Vice

Business Alliance and

Investment Strategy,

Overseas Business,

President of the Company (current position) **Major Concurrent Positions** Director of Lion Pty Ltd Director & Vice Chairman of Myanmar Brewery Limited Director of San Miguel Brewery Inc. Director of China Resources Kirin Beverages (Greater China) Co., Ltd.

Masakatsu Mori

Non-executive Director

1969 Joined Arthur Andersen, LLP 1995 Japan Representative of Andersen Consulting (currently Accenture Japan Ltd.)

2015 Audit & Supervisory Board Member of the Company 2018 Senior Advisor of

International University of

Japan (current position) 2019 Non-executive Director of the Company (current position)

Chairman of the Board

of the Board*1



Shoshi Arakawa Non-executive Director of the Board*1 Chairman of the Nomination and Remuneration Advisorv Committee

1968 Joined Bridgestone Corporation

- Corporation 2006 CEO and President, Representative Board Member of Bridgestone Corporation 2012 Chairman of the Board of Poidestene Corporation
- Bridgestone Corporation
- 2013 Advisor of Bridgestone Corporation 2015 Non-executive Director of the Company (current position)





Toshiya Miyoshi Director of the Board, Senior Executive Officer Member of the Nomination and Remuneration Advisory Committee

HR and General Affairs

1982 Joined the Company 2015 Director of the Board, Senior Executive Officer of the Company (current position)

Major Concurrent Positions Director of Kirin Brewery Co., Ltd. Director of San Miguel Brewery Inc.



Noriya Yokota Director of the Board, Senior Executive Officer

Chief Financial Officer, IR, IT, Business Transformation

1984 Joined the Company 2018 Director of the Board, Senior Executive Officer of the Company (current position)

Major Concurrent Positions Director of Kyowa Kirin Co., Ltd. Director of Kirin Business System Co., Ltd.



Noriaki Kobayashi Director of the Board, Senior Executive Officer

R&D Strategy, Quality Assurance

1983 Joined the Company 2019 Director of the Board, Senior Executive Officer of the Company (current position)

Major Concurrent Positions Director of Kyowa Hakko Bio Co., Ltd.



Hiroyuki Yanagi Non-executive Director of the Board*1 Member of the Nomination and Remuneration Advisory Committee

- 1978 Joined Yamaha Motor Co., Ltd.
- Ltd. 2007 Executive Officer of Yamaha Motor Co., Ltd. 2009 Senior Executive Officer of Yamaha Motor Co., Ltd.
- 2010 President, CEO, and Representative Director of Yamaha Motor Co., Ltd. 2018 Chairman and Representative Director of Yamaha Motor Co., Ltd. (current position)
- 2019 Non-executive Director of the Company (current position)



Chieko Matsuda Non-executive Director of the Board*1 Member of the Nomination and Remuneration Advisory Committee

1987 Joined The Long-Term Credit Bank of Japan, Limited 2011 Professor of School of Business Administration, Faculty of Urban Liberal Arts (currently Faculty of Economics and Business Administration) at Tokyo Metropolitan University (current progritor) (current position), Professor of Department of Business Administration, Graduate School of Social Sciences (currently Graduate School of Management) at Tokyo Metropolitan University (current position) 2016 Audit & Supervisory Board Member of the Company 2020 Non-executive Director of the

Company (current position)



Noriko Shiono Non-executive Director of the Board*¹

- 1983 Joined Japan New Media Co., Ltd.
- 2010 Representative Director, President of SSP Co., Ltd. 2017 President of Widex Japan
- (current position) 2018 Non-executive Director of Kirin Co., Ltd. 2020 Non-executive Director of the
- Company (current position)



Rod Eddington Non-executive Director of the Board*

- 1979 Joined John Swire & Sons (H.K.) Ltd. 1992 Managing Director of Cathay Pacific Airways Limited

- 2000 Chief Executive Officer of British Airways plc 2012 Chairman, Independent Non-executive Director of Lion Pty Ltd (current position)
- 2020 Non-executive Director of the Company (current position)



George Olcott Non-executive Director of the Board*

1986 Joined S.G. Warburg & Co., I td.

- Ltd. 2000 Managing Director, Equity Capital Market, UBS Warburg Tokyo 2014 Guest Professor, Faculty of Business and Commerce, Keio University (current position) 2020 Non-executive Director of the Company (current position)
- Company (current position)

Audit & Supervisory Board members



Akihiro Ito Standing Audit & Supervisory Board Member

- 1983 Joined the Company 2015 Director of the Board, Senior Executive Officer of the Company
- 2018 Standing Audit & Supervisory Board Member of the Company (current position)
- 2019 Audit & Supervisory Board Member of Kyowa Hakko Bio Co., Ltd.



Keiii Kuwata Standing Audit & Supervisory Board Member

1985 Joined the Company 2019 Standing Audit & Supervisory Board Member of the Company (current position) Audit & Supervisory Board Member of Kyowa Hakko Kirin Co., Ltd. (currently Kyowa Kirin Co., Ltd.) (current position)



Nobuo Nakata Audit &

- Supervisory Board Member*2
- 1985 Admitted to the Japanese Bar and joined Ishiguro Law Office as an associate 1987 Associate of Masuda & Ejiri
- (currently Nishimura & Asahi) 1991 Admitted to the New York Bar
- 1992 Partner of Masuda & Ejiri (currently Nishimura & Asahi) 2007 Partner of Allen & Overy
- 2012 Representative Partner of Hibiya-Nakata (current
- 2018 Audit & Supervisory Board Member of the Company (current position)



Yoshiko Ando Audit &

Supervisory Board Member*2

- 1982 Entered the Ministry of Labor 2003 Lieutenant Governor of Shiga Prefecture
- Prefecture 2007 Director of Equal Employment Policy Division of Equal Employment, Children and Families Bureau of the Ministry of Health, Labour and Welfare (MHLW)
- 2013 Director-General of Industrial Accident Compensation Department of Labour Standards Bureau, MHLW 2014 Director-General of Equal Employment, Children and Employment, Children and
- Director-General for Labour Policy Planning, MHLW 2015 2016 Director-General for
- Statistics and Information Policy, MHLW Director-General for Human Resources Development, 2017
- MHLW 2019 Audit & Supervisory Board Member of the Company (current position)



Kaoru Kashima Audit &

Supervisory Board Member*2

- 1981 Joined Showa Audit Corporation (currently Ernst & Young ShinNihon LLC)
- 1985 Registered as a certified public accountant public accountant 2010 Managing Director of Ernst & Young ShinNihon LLC In charge of Corporate Culture Promotion Office, Public Relations Office
- 2012 General Manager of Knowledge Headquarters, Managing Director of Ernst & Young ShinNihon LLC 2013 Representative Director of Ernst & Young Institute Co.
- 1 td 2020 Audit & Supervisory Board Member of the Company (current position)

Executive officers



Hiroshi Ogawa Senior Executive Vice President

Public Relations, Risk Management, Legal Director of Kirin Brewery Co., Ltd



Rvosuke Mizouchi Senior Executive Officer

CSV. North America Beer Business Director of Lion Pty Ltd Director of Coca-Cola Beverages Northeast, Inc. Director of Mercian Corporation



Toru Yoshimura Senior Executive Officer

General Manager of Corporate Strategy Department, Health Business Strategy, Digital Strategy Director of Kirin Beverage Co. Itd.



Junko Tsuboi Senior Executive Officer

General Manager of Strategic Branding Department, Marketing, Strategic Branding



Masao Maehara Senior Executive Officer

Supply Chain Management (Production, Logistics, and Procurement) Director of Kirin Beverage Co., Ltd.



Takayuki Fuse Senior Executive Officer President and CEO, Kirin Brewery Co., Ltd



Hideki Horiguchi Senior Executive Officer President and CEO, Kirin Beverage Co., Ltd.



Takeshi Minakata Senior Executive Officer

President & CEO, Kyowa Hakko Bio Co., Ltd. Information on matters related to the nomination of directors and Audit & Supervisory Board members can be found on the Company's corporate website.

Management (profile and reasons for nomination) WEB https://www.kirinholdings.co.jp/english/company/board/ <u>i</u>r



Criteria regarding the independence of Officers https://www.kirinholdings.co.jp/english/ir/governance/ pdf/e_independencecriteria_officer.pdf

- *1 Non-executive Director as described in Article 2-15 of the Companies Act of Japan. Also fulfills the requirements for designation as an independent officer as prescribed in the regulations of the Tokyo Stock Exchange and complies with the Company's Criteria regarding the independence of Officers
- *2 Outside Company Auditor as described in Article 2-16 of the Companies Act of Japan. Also fulfills the requirements for designation as an independent officer as prescribed in the regulations of the Tokyo Stock Exchange and complies with the Company's Criteria regarding the independence of Officers